



Application for Charter Renewal

City Garden Montessori Charter School

Submitted by:

Saint Louis University

Martha McGeehon, Director
Office of Charter School Sponsorship
221 N. Grand Blvd.
Verheagen Hall, Room 211-A
St. Louis, MO 63103

City Garden Montessori Charter School

Christie Huck, Executive Director
Nicole Evans, Principal
1618 Tower Grove Ave
St. Louis, MO 63110
314-664-7646



221 North Grand Boulevard
DuBourg Hall, 210
St. Louis, MO 63103
Phone 314-977-2193
Fax 314-977-3079
www.slu.edu

**SAINT LOUIS
UNIVERSITY**

Office of Charter School Sponsorship

September 30, 2017

Dr. John Robertson
Coordinator, Educational Support Services
Missouri Department of Elementary and Secondary Education
PO Box 480
Jefferson City, MO 65102

Dear Dr. Robertson,

On behalf of Saint Louis University, the state-authorized sponsor for City Garden Montessori Charter School (CGMCS), I write to request a ten-year renewal of its charter. The full renewal application and materials are attached.

Over the last ten years CGMCS has grown from a small preschool to a preschool through eighth grade serving approximately 250 students. CGMCS is committed to being a small neighborhood school educating a diverse student population. It continues to be one of the highest performing charter schools in the state earning an APR score above 97% over the last three years. We expect their 2017 APR to be within a similar range, well within the statutory definition of a "high-quality charter school" (RSMO 160.408). We are confident that CGMCS performance will continue at this high level over the next charter term.

Should you have any questions about CGMCS, the renewal application, the University's sponsorship commitment, or any facet of our school-sponsor relationship, please do not hesitate to contact me directly at (314) 977-2232 or mmcgeebo@slu.edu.

Sincerely,

Martha A. McGeehon
Director, Charter School Sponsorship



MISSOURI DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION
 OFFICE OF QUALITY SCHOOLS – EDUCATIONAL SUPPORT SERVICES
CHARTER SCHOOL RENEWAL APPLICATION

SCHOOL/LOCAL EDUCATIONAL AGENCY (LEA) NAME:	COUNTY-DISTRICT CODE:
NAME OF SCHOOL/LEA CONTACT PERSON:	SCHOOL/LEA CONTACT PHONE NUMBER:
SPONSOR NAME:	APPLICATION FORM DUE DATE: JANUARY 1
NAME OF SPONSOR CONTACT PERSON	SPONSOR CONTACT PHONE NUMBER

DIRECTIONS

Charter schools desiring to renew their charter must submit this application electronically by responding to the following sections. The application cover page must be signed by the authorized representative and then scanned into an electronic document.

The body of the application may be recreated in a word processing format with all appropriate section numbers and subparagraphs. Responses to each section should follow that order. Appendices and reference material are to be included at the end of the application.

The pages must be numbered and a minimum of a twelve-point font should be used. The document should be submitted in a PDF format.

EMAIL the completed form prior to **January 1** to: webreplyimprcharter@dese.mo.gov

QUESTIONS: Contact Educational Support Services at 573-751-2453 or webreplyimprcharter@dese.mo.gov

ASSURANCES

The authorized representative assures the Department of Elementary and Secondary Education (Department) that sponsor and all sponsored charter schools, in accordance with sections 160.400-160.425, RSMo, shall:

1. Receive and expend state/federal funds in a manner consistent with the intent of the approved application.
2. Acknowledge sponsor's intent to comply with the Standards for Charter Sponsorship as outlined in 5 CSR 20-100.260 and other applicable rules.
3. Keep such records for a period of three years and provide such information as may be necessary for the fiscal program auditing and for program evaluation; provide the Department any information it may need to carry out its responsibilities under the programs.
4. Adhere to the requirements of the applicable state statutes and regulations, the state rules governing the programs, and all other applicable statutes.

The board-authorized representative understands the assurances and the responsibility for compliance placed upon the applicant. The applicant will refund directly to the Department the amount of any funds made available to the applicant that may be determined by the Department, or an Auditor representing the Department, to have been misspent or otherwise misapplied.

SIGNATURE OF AUTHORIZED CHARTER REPRESENTATIVE 	DATE 9/29/2014
SIGNATURE OF AUTHORIZED SPONSOR REPRESENTATIVE 	DATE

The Department of Elementary and Secondary Education does not discriminate on the basis of race, color, religion, gender, national origin, age, or disability in its programs and activities. Inquiries related to Department programs and to the location of services, activities, and facilities that are accessible by persons with disabilities may be directed to the Jefferson State Office Building, Office of the General Counsel, Coordinator – Civil Rights Compliance (Title VI/Title IX/504/ADA/Age Act), 6th Floor, 205 Jefferson Street, P.O. Box 480, Jefferson City, MO 65102-0480; telephone number 573-526-4757 or TTY 800-735-2966; email civilrights@dese.mo.gov.

City Garden Montessori School Board of Directors Roster

Anthony Beasley, Chair**President, Beasley HR**

4975 Lindenwood 1W

St. Louis, MO 63109

(314) 335-0639

anthony@beasleyhr.com

Member since 2013 - Term Expires: June 2019

*Committee Assignment(s): Executive, Governance***Liz Fathman, Secretary****Senior Publications Manager****Missouri Botanical Garden**

3849 Hartford Street

St. Louis, MO 63116

314-494-9325 (cell)

lfathman@gmail.com

Member since 2014 - Term Expires: June 2020

*Committee Assignment(s): Executive Committee, Development, ABAR***Joel Achtenberg, Emeritus****Retired Clinical Social Worker,****Washington University Medical Center**

322 Marion Avenue

St. Louis, MO 63119

(314) 963-9056 Home (314) 550-2766 Cell joelachtenberg@gmail.com

Member since 1995 - Non-voting

*Committee Assignment(s):***Terrence Harris****Retail Director of Sales, Commerce Bank**

45 Country Stone Ct

Lake St. Louis, MO 63367

(636) 265-0724

terrence.harris@commercebank.com

Member since 2016 - Term Expires: June 2019

*Committee Assignment(s): Finance***Julien Couilloud, Vice-Chair****Global Ocean Team Leader****Emerson Electric**

4538 Arco Ave

St. Louis, MO 63110

(314) 608-1635

julien.marin-couilloud@emerson.com

Member since 2014 - Term Expires: June 2020

*Committee Assignment(s): Executive Committee, Development***Claire Schell****Training and Development****U.S. Bancorp Community Development Corporation**

4406 Arsenal St

St. Louis, MO 63116

618-946-4717

claire.droste@gmail.com

Member since 2015 - Term Expires: June 2018

*Committee Assignment(s): ABAR***David Desai-Ramirez****Executive Director Southern Region****IFF**

644 Vassar Ave

St. Louis, MO 63130

314- 578-7220 (cell)

ddesairamirez@iff.org

Member since 2017 - Term Expires: June 2020

*Committee Assignment(s): Building and Grounds***Donna Smith****Executive Vice President****Smith NMTC Associates, LLC**

712 Deer Creek Lane

St. Louis, MO 63124

314-974-7858

dasmith@smithnmtc.com

Member since 2016 - Term Expires: June 2019

*Committee Assignment(s): Governance***Sisouphanh (Sysco) Deuanephenh, Treasurer****Finance Director****U.S. Bancorp Community Development Corporation**

180 Somerset Dr

Glen Carbon, IL 62034

314-335-1435 (cell)

sisouphanh.deuanephenh@usbank.com

Member since 2016 - Term Expires: June 2019

*Committee Assignment(s): Executive Committee, Finance***Anthony (Tony) Tillman****Higher Education Administrator****Washington University**

5 University Lane

St. Louis, MO 63105

214-334-6426

atillman@wustl.edu

Member since 2017 - Term Expires: June 2020

Committee Assignment(s): Governance

City Garden Staff

Christie Huck, Executive Director: christie@citygardenschool.org

Dr. Nicole Evans, Principal: nicole@citygardenschool.org

David Blank, Director of Finance and Operations: david@citygardenschool.org

A. Faybra Hemphill, Racial Equity Curriculum and Training: faybra@citygardenschool.org

Bob Sweeny, Director of Development and Public Affairs: bob@citygardenschool.org

Debra Fox, Executive Assistant: debra@citygardenschool.org

**Amended and Restated Articles of Incorporation
of City Garden Montessori School**

The undersigned Corporation, for the purpose of amending and restating its Articles of Incorporation, hereby executes the following Amended and Restated Articles of Incorporation.

Article I

The name of the Corporation is City Garden Montessori School.

Article II

The Corporation is a public benefit corporation.

Article III

The address of the Registered Office is 2109 South Spring Avenue, Saint Louis, Missouri 63110, and the name of the Registered Agent is Christina M. Huck.

Article IV

The corporation will not have members within the meaning of Section 355.066 of the Missouri Nonprofit Corporation Act ("Act").

Article V

The period of duration of the Corporation is perpetual.

Article VI

The Corporation is organized exclusively for charitable, educational, and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code") (all references to the Code herein shall also include the corresponding provision of any future United States Internal Revenue Law and the regulations promulgated thereunder). The purposes for which the Corporation is organized include, but are not limited to:

1. To receive gifts and grants, to raise funds, accept contributions, and to use the resulting funds for its proper purposes, or to make distributions thereof for purposes and activities that qualify as exempt under section 501(c)(3) of the Code;
2. To establish and operate a charter school pursuant to Missouri law;



3. To exercise all of the rights, powers and authority of a charter school pursuant to Missouri law;
4. To buy, own, sell, guarantee, assign, mortgage, or lease any interest in real estate and personal property and to construct, maintain, and operate improvements thereon necessary or incident to the accomplishment of the purposes set forth herein;
5. To borrow money and issue evidence of indebtedness in furtherance of any or all of the objects of the purposes set forth herein, and to secure the same by mortgage, pledge, or other lien of the Corporation's property; and
6. To do and perform all acts reasonably necessary to accomplish the purposes of the Corporation.

Nothing herein shall be construed to give the Corporation any purpose that is not permitted under Code section 501(c)(3). In furtherance of its permitted purposes, the Corporation may exercise all other legal powers which a corporation organized under the Act may exercise or transact.

Article VII

No part of the net earnings of the Corporation shall inure to the benefit of or be distributable to any of its directors, officers, members (if any) or other private individuals or entities; provided, however, the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered. No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office. The Corporation shall not carry on any other activities not permitted to be carried on:

1. By a corporation exempt from Federal Income Tax under Code section 501(c)(3);
- or
2. By a corporation, contributions to which are deductible under Code section 170(c)(2).

Article VIII

Upon dissolution of the Corporation (after payment of or after provision has been made for the payment of all liabilities of the Corporation), the Board of Directors shall distribute all the assets of the Corporation for one or more exempt purposes within the meaning of section 501(c)(3) of the Code, or to the federal government, or to a state or local government, for a public purpose, as the Board of Directors may determine. Any such assets not so disposed of shall be distributed by the local court of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organization or organizations (as said court shall determine) which are organized and operated exclusively for such aforesaid purposes.

Article IX

The Corporation shall not discriminate on the basis of race, color, national origin, ethnic origin, ancestry, socioeconomic status, religion, gender, age, marital or familial status, sexual orientation, gender identity/expression, physical or mental disability, athletic ability, English proficiency, military or veteran

status, or any other unlawful or arbitrary characteristic in the operations of the Corporation, including, but not limited to, in the administration of its educational policies, admission policies, scholarship and loan programs, athletic and other school-administered programs, or in employee recruitment, application, hiring, retention, advancement, and employment. The Corporation shall admit students without regard to the aforementioned characteristics to all the rights, privileges, programs, and activities generally accorded or made available to students enrolled at the Corporation.

Article X

The affairs of the Corporation shall be managed by a Board of Directors which shall be constituted and have such powers as are provided for in the bylaws and the Missouri Nonprofit Corporation Act. The power to amend or restate the Association's bylaws are reserved to the Board of Directors as provided for in the bylaws.

Article XI

The Articles may be amended by 2/3rds majority vote of the full Board of Directors.

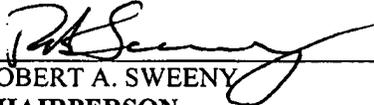
Article XII

These Amended and Restated Articles of Incorporation shall be effective as of the date of their filing with the Secretary of the State of Missouri.

Article XIII

These Amended and Restated Articles of Incorporation were approved by a sufficient vote of the Board of Directors of the Corporation. The undersigned officers are authorized and directed to deliver these Amended and Restated Articles of Incorporation and the necessary information to the office of the Secretary of State.

In affirmation thereof, the facts stated above are true and correct. The undersigned understands that false statements made in this filing are subject to the penalties provided under Section 575.040, RSMo.



ROBERT A. SWEENEY
CHAIRPERSON



JOEL ACHTENBERG
SECRETARY

State of Missouri



Robin Carnahan
Secretary of State

CERTIFICATE OF AMENDMENT AND RESTATEMENT OF A Non-Profit Corporation

WHEREAS,

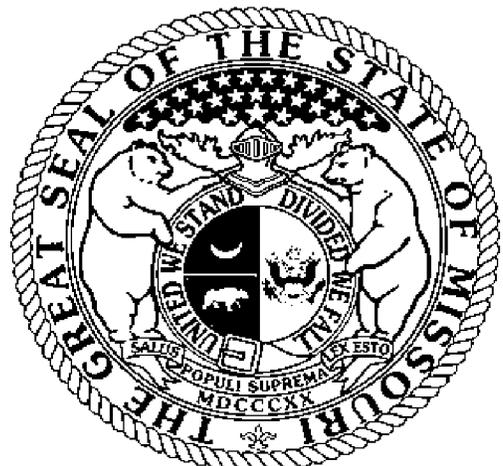
CITY GARDEN MONTESSORI SCHOOL
N00049963

a corporation organized under The Missouri Nonprofit Corporation Law has delivered to me Articles of Amendment and Restatement of its Articles of Incorporation and has in all respects complied with the requirements of law governing the Amendment and Restatement of Articles of Incorporation under The Missouri Nonprofit Corporation Law, and that the Articles of Incorporation of said corporation are amended and restated in accordance therewith.

IN TESTIMONY WHEREOF, I hereunto
set my hand and cause to be affixed the
GREAT SEAL of the State of Missouri.
Done at the City of Jefferson, this
18th day of November, 2011.

Robin Carnahan

Secretary of State





City Garden Montessori Charter School Performance Contract – 2018-2028

The Performance Contract for City Garden Montessori Charter School is a subset of the annual accountability plan goals set each year by Saint Louis University Charter Sponsorship Office. These goals represent the minimum level of performance expected during the charter term. Performance below any of the goals in this Performance Contract necessarily obligates the University to require changes in curriculum, instruction, operations, and/or personnel specifically designed to result in the expected performance. The University may also mandate that changes be made to curriculum, instruction, operations, and/or personnel should City Garden's performance fail to meet standards established yearly in the Annual Accountability Plan. Performance on both this contract and the accountability plan will be considered in any renewal, intervention, probation, or revocation decisions.

Over the length of the contract, City Garden Montessori Charter School and Saint Louis University reserve the right to amend targets for each goal based on changes to state assessment or accountability systems. Performance Contract Targets may also be adjusted, upon mutual agreement, based on City Garden's actual performance on each target over the course of the contract term.

Finance Standards:

1. School will comply with annual auditing and ASBR requirements and remedy, in a timely manner approved by SLU, any audit findings.
2. Produce regular financial statements (monthly and upon request); ensure board oversight and prior approval of payments in accordance with Board policy; pay all obligations in accordance with service contracts.
3. Maintain a minimum 8% annual fund balance, calculated per DESE standards.

Governance Standards:

1. Board adheres to all state and federal laws, including but not limited to the Missouri Sunshine Law.
2. All board members receive training within their first year of service addressing Missouri Sunshine Law, nepotism, school governance, student achievement, school law, and conflict of interest as applicable to state and federal laws as well as school policy.

Academic Achievement Targets:

These targets have been agreed upon by Saint Louis University (SLU) and the City Garden Board of Directors. The overall APR score has intentionally been excluded as a measure because of the lack of consistency in how the APR is employed by the Missouri Department of Elementary and Secondary Education. We are open to amending this contract to include an APR related target when there is clear and consistent implementation of this target for all schools.

Table 1. MAP Performance*					
Measure	2018-2019	2019-2020	2020-2021	2021-2022	2022 to 2028
ELA Achievement All Students	At least 70% P&A				
ELA Achievement Black Students	At least 60% P&A	At least 65% P&A	At least 70% P&A	At least 70% P&A	At least 70% P&A
Math Achievement All Students	At least 55% P&A	At least 60% P&A	At least 65% P&A	At least 70% P&A	At least 70% P&A
Math Achievement Black Students	At least 40% P&A	At least 50% P&A	At least 55% P&A	At least 60% P&A	At least 65% P&A in 2022-2023. Maintain at least 70% for remainder of contract
Science Achievement All Students	At least 60% P&A	At least 65% P&A	At least 70% P&A	At least 70% P&A	At least 70% P&A
Science Achievement Black Students	At least 40% P&A	At least 50% P&A	At least 55% P&A	At least 60% P&A	At least 65% P&A in 2022-2023. Maintain at least 70% for remainder of contract
5 th Grade Academic Achievement on State Assessments in each tested subjects	ELA: At least 70% P&A				
	Math: At least 55% P&A	Math: At least 60% P&A	Math: At least 65% P&A	Math: At least 70% P&A	Math: At least 70% P&A
	Science: At least 50% P&A	Science: At least 55% P&A	Science: At least 60% P&A	Science: At least 60% P&A	Science: At least 60% P&A
8 th Grade Academic Achievement on State Assessment in each tested subjects	ELA: At least 75% P&A				
	Math: At least 60% P&A	Math: At least 65% P&A	Math: At least 70% P&A	Math: At least 75% P&A	Math: At least 75% P&A
	Science: At least 75% P&A				

*These academic goals are based on the current state assessment (MAP) and will be renegotiated based on any new assessment as necessary.

Table 2. City Garden Specific Measures					
Measure	2018-2019	2019-2020	2020-2021	2021-2022	2022 to 2028
Plane of Development Completion Outcomes, All Students	At least 60% of students have met 100% of the completion outcomes in each subject	At least 65% of students have met 100% of the completion outcomes in each subject	At least 70% of students have met 100% of the completion outcomes in each subject	At least 75% of students have met 100% of the completion outcomes in each subject	At least 80% of students have met 100% of the completion outcomes in each subject



City Garden Montessori Charter School Performance Contract – 2015-2018

The Performance Contract for City Garden Montessori Charter School is a subset of the annual accountability plan goals set each year by Saint Louis University Charter Sponsorship Office. These goals establish the minimum level of performance expected during the charter term. Performance below any of the goals in this Performance Contract necessarily obligates the University to require interventions in or change to curriculum, instruction, operations, and/or personnel. The University may also mandate changes in curriculum, instruction, operations, and/or personnel should City Garden’s performance fail to meet standards established yearly in the Annual Accountability Plan. Performance on both this contract and the accountability plan will be considered in any renewal, intervention, probation, or revocation decisions.

Academic Achievement Targets:

The following academic goals are based on the current state assessment (MAP) and will be renegotiated based on any new assessment as necessary.

Table 1. Academic Achievement	
Measure	Annual Minimum Targets
Academic Achievement on State Assessments	“On Track” In All Tested Subjects*
Subgroup Achievement State Assessments	“On Track” In All Tested Subjects*

Additional MSIP Targets:

The following goals assume the current state accountability system and structure (MSIP 5) is in place through the 2019-2020 school year.

Table 2. MSIP 5	
Measure	Annual Minimum Target
Student Attendance	“On Track”*
Overall All APR Score	90%

SLU Renewal Analysis: *City Garden met the targets for attendance, overall APR, ELA overall and subgroup performance, and Science overall and subgroup performance. City Garden however did not*

meet the target in Math. As a result City Garden has done an extensive review of their curriculum and structures. They are implementing the following changes to address math performance for all students:

- *Customized learning plans for all students to ensure individualized goals are being addressed and met*
- *After school tutoring program for students performing below grade level*
- *Additional professional development for the entire staff*
- *Additional collaborative planning and data analysis time for teachers*
- *New coaching and instructional leadership positions created to assist teachers*

SLU will continue to monitor City Garden's performance in all subjects, and specifically math, in the new charter term to ensure the changes and plan for improvement are effective.

In addition to meeting the student performance targets, the board of directors will also be held to the following minimum standards:

Finance Standards:

1. City Garden will comply with annual auditing and ASBR requirements and remedy any audit findings.
2. City Garden will produce regular financial statements and ensure board review and oversight of payments, paying all obligations in a timely manner.
3. City Garden will maintain a minimum 8% fund balance.

Governance Standards:

1. City Garden will adhere to all state and federal laws including Missouri Sunshine Law
2. All board members will receive training in Missouri Sunshine Law, nepotism, school governance, student achievement, school law and policy and conflict of interest within their first year of service.

SLU Renewal Analysis: *City Garden met all financial and governance targets.*

Over the length of the contract, City Garden Montessori Charter School and Saint Louis University reserve the right to amend targets for each goal based on changes to the state assessment or accountability systems. Performance Contract Targets may also be adjusted, upon mutual agreement, based on City Garden's actual performance on each target over the course of the contract term.

* "On Track" per DESE definition for progress on current MSIP 5 report

City Garden Montessori
Budget Summary

2017-2018 Budget & 10yr Trend

Mar 17 Revision

	2016-2017 Budget	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Revenues											
5100 Local	\$ 1,850,035	\$ 1,684,601	\$ 1,718,293	\$ 1,752,659	\$ 1,787,712	\$ 1,823,466	\$ 1,859,935	\$ 1,897,134	\$ 1,935,077	\$ 1,973,778	\$ 2,013,254
5300 State	1,908,468	1,976,000	2,131,000	2,180,000	2,223,000	2,268,000	2,313,000	2,359,000	2,406,000	2,455,000	2,504,000
5400 Federal	175,758	166,907	170,246	173,650	177,123	180,666	184,279	187,965	191,724	195,559	199,470
5899 GRAND TOTAL REVEN	3,934,262	3,827,508	4,019,538	4,106,309	4,187,835	4,272,132	4,357,215	4,444,099	4,532,801	4,624,337	4,716,724
Expenditures											
1111 Classroom Instruction	1,198,051	1,256,035	1,281,155	1,306,779	1,332,914	1,359,572	1,386,764	1,414,499	1,442,789	1,471,645	1,501,078
1221 Special Programs	156,494	193,665	197,538	201,489	205,519	209,629	213,822	218,098	222,460	226,909	231,447
1251 Culturally Different	151,109	122,278	124,723	127,218	129,762	132,357	135,005	137,705	140,459	143,268	146,133
1411 Student Activity-Extracur	-	-	-	-	-	-	-	-	-	-	-
1999 TOTAL INSTRUCTION	1,505,654	1,571,977	1,603,417	1,635,485	1,668,195	1,701,559	1,735,590	1,770,302	1,805,708	1,841,822	1,878,658
2111 Support Services-Pupils	169,097	182,042	185,683	189,397	193,184	197,048	200,989	205,009	209,109	213,291	217,557
2213 Professional Developmer	80,723	80,821	82,438	84,086	85,768	87,484	89,233	91,018	92,838	94,695	96,589
2321 Executive Administration	275,196	278,218	283,782	289,458	295,247	301,152	307,175	313,319	319,585	325,977	332,496
2411 Building Principal Service	161,772	166,456	169,785	173,181	176,644	180,177	183,781	187,456	191,205	195,029	198,930
2511 Business Support Service	139,301	151,235	154,260	157,345	160,492	163,702	166,976	170,316	173,722	177,196	180,740
2541 Operation of Plant Serv	474,971	486,540	541,489	571,528	582,630	591,743	601,184	608,547	615,802	623,159	630,467
2562 Food Services	83,911	85,517	87,227	88,972	90,751	92,566	94,417	96,306	98,232	100,197	102,201
2660 Technology Services	20,000	17,340	17,687	18,041	18,402	18,770	19,145	19,528	19,919	20,317	20,723
2998 TOTAL SUPPORT SER\	1,404,972	1,448,170	1,522,351	1,572,007	1,603,119	1,632,642	1,662,900	1,691,498	1,720,412	1,749,861	1,779,704
3901 Community/Resource De	275,902	304,738	310,833	317,050	323,391	329,859	336,456	343,185	350,049	357,050	364,191
3905 Preschool	363,434	375,359	382,866	390,523	398,334	406,301	414,427	422,715	431,169	439,793	448,589
3906 After Care Program	28,212	27,109	27,651	28,204	28,768	29,344	29,930	30,529	31,140	31,762	32,398
3912 Parental Involvement	45,666	41,245	42,070	42,911	43,769	44,645	45,538	46,448	47,377	48,325	49,291
3999 TOTAL COMMUNITY SE	713,214	748,451	763,420	778,688	794,262	810,147	826,350	842,877	859,735	876,930	894,468
4011 Facility Acquisition/Impro	244,894	45,583	45,619	45,657	45,697	45,741	45,787	45,836	45,888	45,944	46,004
4999 TOTAL FACILITY ACQU	244,894	45,583	45,619	45,657	45,697	45,741	45,787	45,836	45,888	45,944	46,004
9999 GRAND TOTAL EXPEN	3,868,734	3,814,181	3,934,807	4,031,838	4,111,273	4,190,089	4,270,628	4,350,514	4,431,743	4,514,557	4,598,834
Total Revenue Over/(Under) Total	65,527	13,327	84,732	74,471	76,562	82,043	86,587	93,585	101,058	109,780	117,890
Beginning Cash Balance, July 1	494,235	513,610	526,937	611,669	686,140	762,702	844,746	931,333	1,024,918	1,125,976	1,235,756
Ending Cash Balance, July 31	\$ 513,610	\$ 526,937	\$ 611,669	\$ 686,140	\$ 762,702	\$ 844,746	\$ 931,333	\$ 1,024,918	\$ 1,125,976	\$ 1,235,756	\$ 1,353,646

City Garden Montessori

2017-2018 Budget Adjustment Worksheet- Revenue

Revenue	Mar 17 Rev.	Change	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
	2016-2017 Budget											
5100 Local Revenue												
5113 Prop C	\$ 215,843	\$ 4,317	\$ 220,160	\$ 224,563	\$ 229,054	\$ 233,635	\$ 238,308	\$ 243,074	\$ 247,935	\$ 252,894	\$ 257,952	\$ 263,111
5141 Interest	30,140	603	30,743	31,358	31,985	32,625	33,277	33,943	34,622	35,314	36,020	36,741
5151 Student Food Sales	8,918	178	9,096	9,278	9,464	9,653	9,846	10,043	10,244	10,449	10,658	10,871
5172 Student Activity - JRH	5,462	109	5,571	5,682	5,796	5,912	6,030	6,151	6,274	6,399	6,527	6,658
5178 Student Activity-Club	-	-	-	-	-	-	-	-	-	-	-	-
5179 Student Activity-Field Trips	5,707	2,766	8,473	8,642	8,815	8,991	9,171	9,355	9,542	9,733	9,927	10,126
5188 Facility Rental	2,030	(194)	1,836	1,873	1,910	1,948	1,987	2,027	2,068	2,109	2,151	2,194
5191 Intercompany - PS to Charter	216,624	4,105	220,729	225,144	229,647	234,240	238,924	243,703	248,577	253,549	258,620	263,792
5192 Fundraising/Special Events	213,144	(20,989)	192,155	195,998	199,918	203,916	207,994	212,154	216,397	220,725	225,140	229,643
5194 Donations	698,965	(32,169)	666,797	680,132	693,735	707,610	721,762	736,197	750,921	765,940	781,258	796,884
5195 Donations-Restricted	-	-	-	-	-	-	-	-	-	-	-	-
5196 Preschool Tuition	193,934	31,813	225,748	230,263	234,868	239,565	244,357	249,244	254,229	259,313	264,499	269,789
5197 After Care Tuition	49,278	986	50,264	51,269	52,294	53,340	54,407	55,495	56,605	57,737	58,892	60,070
5197.1 Before Care Tuition	8,286	(2,894)	5,392	5,500	5,610	5,722	5,836	5,953	6,072	6,194	6,317	6,444
5198 Other	201,704	(154,066)	47,638	48,591	49,563	50,554	51,565	52,596	53,648	54,721	55,815	56,932
5100 Total Local Revenue	1,850,035	(165,435)	1,684,601	1,718,293	1,752,659	1,787,712	1,823,466	1,859,935	1,897,134	1,935,077	1,973,778	2,013,254
5300 State Revenue												
5311-19 Basic Formula/CTF	1,908,468	67,532	1,976,000	2,131,000	2,180,000	2,223,000	2,268,000	2,313,000	2,359,000	2,406,000	2,455,000	2,504,000
5333 Food Service-State	-	-	-	-	-	-	-	-	-	-	-	-
5300 State Revenue	1,908,468	67,532	1,976,000	2,131,000	2,180,000	2,223,000	2,268,000	2,313,000	2,359,000	2,406,000	2,455,000	2,504,000
5400 Federal Revenue												
5441 Special Ed Part B	29,680	3,733	33,413	34,081	34,763	35,458	36,167	36,891	37,628	38,381	39,149	39,932
5445 Lunch Program	37,116	384	37,500	38,250	39,015	39,795	40,591	41,403	42,231	43,076	43,937	44,816
5446 Breakfast Program	11,757	243	12,000	12,240	12,485	12,734	12,989	13,249	13,514	13,784	14,060	14,341
5448 Snack Program	971	19	990	1,010	1,030	1,051	1,072	1,093	1,115	1,138	1,160	1,184
5451-66 Consolidated Federal Funds	96,234	(13,230)	83,004	84,664	86,357	88,085	89,846	91,643	93,476	95,346	97,252	99,197
5400 Federal Revenue	175,758	(8,851)	166,907	170,246	173,650	177,123	180,666	184,279	187,965	191,724	195,559	199,470
5899 GRAND TOTAL REVENUES	3,934,262	(106,754)	3,827,508	4,019,538	4,106,309	4,187,835	4,272,132	4,357,215	4,444,099	4,532,801	4,624,337	4,716,724

City Garden Montessori Charter School
2017-2018 Budget and 10yr Trend
Enrollment & WADA

<u>Enrollment</u>	<u>2016-17 Mar Rev</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2023-24</u>	<u>2023-24</u>	<u>2023-24</u>
Enrollment	229	231	245								
Attendance %	95.23%	95.23%	95.23%	95.23%	95.23%	95.23%	95.23%	95.23%	95.23%	95.23%	95.23%
Projected ADA	218.0767	220	233								
Summer School ADA	10.5863	17.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00
Total ADA	228.663	237	248								
Projected FRL #	94	95	110								
Threshold %	36.12%	36.12%	36.12%	36.12%	36.12%	36.12%	36.12%	36.12%	36.12%	36.12%	36.12%
Total ADA * Thresh	82.5931	85.5976	89.6908								
FRL minus Thresh	11.4069	9.4024	20.3092	20.3092	20.3092	20.3092	20.3092	20.3092	20.3092	20.3092	20.3092
Times 25%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
Equivalent Weight	2.8517311	2.35058861	5.07729095								
Projected IEP #	30	32	33	34							
Threshold %	12.16%	12%	12%	12%	12%	12%	12%	12%	12%	12%	12%
Total ADA * Thresh	27.8054	28.81692608	30.1949216								
FRL minus Thresh	2.1946	3.18307392	2.8050784	3.8050784	3.8050784	3.8050784	3.8050784	3.8050784	3.8050784	3.8050784	3.8050784
Times 75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%
Equivalent Weight	1.64595	2.38730544	2.1038088	2.8538088							
Projected Preschool #											0
FRL Count	94										
%= 4%	0	0	0	0	0	0	0	0	0	0	0
	3.76	-	-	-	-	-	-	-	-	-	-
Round Down	3	-									
Attendance %	2.8569	-									
Projected WADA	236.018	241.719	255.495	256.245							
Amount per Charter per WADA \$	8,256	\$ 8,300	\$ 8,466	\$ 8,635	\$ 8,808	\$ 8,984	\$ 9,164	\$ 9,347	\$ 9,534	\$ 9,725	\$ 9,919
Gross Amount	\$ 1,948,533	\$ 2,006,269	\$ 2,163,017	\$ 2,212,754	\$ 2,257,009	\$ 2,302,149	\$ 2,348,192	\$ 2,395,156	\$ 2,443,059	\$ 2,491,921	\$ 2,541,759
Sponsor amount1.5%	\$ 29,228	\$ 30,094	\$ 32,445	\$ 33,191	\$ 33,855	\$ 34,532	\$ 35,223	\$ 35,927	\$ 36,646	\$ 37,379	\$ 38,126
Net receipt	\$ 1,919,305	\$ 1,976,175	\$ 2,130,572	\$ 2,179,563	\$ 2,223,154	\$ 2,267,617	\$ 2,312,969	\$ 2,359,229	\$ 2,406,413	\$ 2,454,542	\$ 2,503,633
Rounded amount	\$ 1,919,000	\$ 1,976,000	\$ 2,131,000	\$ 2,180,000	\$ 2,223,000	\$ 2,268,000	\$ 2,313,000	\$ 2,359,000	\$ 2,406,000	\$ 2,455,000	\$ 2,504,000

City Garden Montessori
Expense By Function
2017-2018 Budget & 10yr Trend

	<u>Mar 17 Rev.</u> <u>2016-2017</u>	<u>Change</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>	<u>2026-2027</u>
Expenditures by Function												
1111 Classroom Instruction												
6100 Salaries	\$ 794,913	\$ 43,884	\$ 838,797	\$ 855,573	\$ 872,685	\$ 890,139	\$ 907,941	\$ 926,100	\$ 944,622	\$ 963,515	\$ 982,785	\$ 1,002,441
6200 Benefits	250,299	34,892	285,191	290,895	296,713	302,647	308,700	314,874	321,171	327,595	334,147	340,830
6300 Purchased Services	75,684	(10,031)	65,653	66,966	68,305	69,671	71,065	72,486	73,936	75,415	76,923	78,461
6400 Supplies & Materials	77,155	(10,762)	66,393	67,721	69,076	70,457	71,866	73,304	74,770	76,265	77,790	79,346
Total Classroom Instruction	1,198,051	57,984	1,256,035	1,281,155	1,306,779	1,332,914	1,359,572	1,386,764	1,414,499	1,442,789	1,471,645	1,501,078
1221 Special Programs												
6100 Salaries	92,689	34,330	127,019	129,559	132,150	134,793	137,489	140,239	143,044	145,905	148,823	151,799
6200 Benefits	31,410	11,776	43,186	44,050	44,931	45,829	46,746	47,681	48,634	49,607	50,599	51,611
6300 Purchased Services	30,395	(7,955)	22,440	22,889	23,347	23,814	24,290	24,776	25,271	25,777	26,292	26,818
6400 Supplies & Materials	2,000	(980)	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	1,219
Total Special Programs	156,494	37,171	193,665	197,538	201,489	205,519	209,629	213,822	218,098	222,460	226,909	231,447
1251 Reading												
6100 Salaries	105,576	(15,085)	90,491	92,301	94,147	96,030	97,950	99,909	101,907	103,945	106,024	108,145
6200 Benefits	45,533	(14,766)	30,767	31,382	32,010	32,650	33,303	33,969	34,649	35,342	36,048	36,769
6400 Supplies & Materials	-	1,020	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	1,219
Total Reading	151,109	(28,831)	122,278	124,723	127,218	129,762	132,357	135,005	137,705	140,459	143,268	146,133
2111 Support Services-Pupils												
6100 Salaries	101,657	13,436	115,093	117,395	119,743	122,138	124,580	127,072	129,614	132,206	134,850	137,547
6200 Benefits	34,569	4,563	39,132	39,915	40,713	41,527	42,358	43,205	44,069	44,950	45,849	46,766
6300 Purchased Services	14,884	(1,742)	13,142	13,405	13,673	13,947	14,226	14,510	14,800	15,096	15,398	15,706
6400 Supplies & Materials	17,987	(3,312)	14,675	14,968	15,268	15,573	15,884	16,202	16,526	16,857	17,194	17,538
Total Support Services-Pupils	169,097	12,945	182,042	185,683	189,397	193,184	197,048	200,989	205,009	209,109	213,291	217,557
2213 Professional Development												
6300 Purchased Services	70,236	1,405	71,641	73,074	74,535	76,026	77,546	79,097	80,679	82,293	83,939	85,617
6400 Supplies & Materials	10,486	(1,306)	9,180	9,364	9,551	9,742	9,937	10,136	10,339	10,545	10,756	10,972
Total Professional Development	80,723	99	80,821	82,438	84,086	85,768	87,484	89,233	91,018	92,838	94,695	96,589
2321 Executive Administration Services												
6100 Salaries	136,616	3,147	139,763	142,558	145,409	148,317	151,284	154,309	157,396	160,544	163,754	167,029
6200 Benefits	59,492	(5,500)	53,992	55,072	56,173	57,297	58,443	59,612	60,804	62,020	63,260	64,525
6300 Purchased Services	55,473	4,883	60,356	61,563	62,795	64,050	65,331	66,638	67,971	69,330	70,717	72,131
6400 Supplies & Materials	23,615	492	24,107	24,589	25,081	25,583	26,094	26,616	27,148	27,691	28,245	28,810
Total Executive Admin Services	275,196	3,022	278,218	283,782	289,458	295,247	301,152	307,175	313,319	319,585	325,977	332,496
2411 Building Principal Services												
6100 Salaries	120,321	3,139	123,460	125,929	128,447	131,016	133,637	136,309	139,036	141,816	144,653	147,546
6200 Benefits	40,451	\$ 1,525	\$ 41,976	\$ 42,816	\$ 43,672	\$ 44,545	\$ 45,436	\$ 46,345	\$ 47,272	\$ 48,217	\$ 49,182	\$ 50,165
6300 Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-
6400 Supplies & Materials	1,000	20	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	1,219
Total Building Principal Services	161,772	4,684	166,456	169,785	173,181	176,644	180,177	183,781	187,456	191,205	195,029	198,930
2511 Business Support Services												
6100 Salaries	102,025	6,800	108,825	111,002	113,222	115,486	117,796	120,152	122,555	125,006	127,506	130,056
6200 Benefits	31,973	5,028	37,001	37,741	38,496	39,266	40,051	40,852	41,669	42,503	43,353	44,220
6300 Purchased Services	5,303	106	5,409	5,518	5,628	5,741	5,855	5,973	6,092	6,214	6,338	6,465
Total Business Support Services	139,301	11,934	151,235	154,260	157,345	160,492	163,702	166,976	170,316	173,722	177,196	180,740

City Garden Montessori
Expense By Function
2017-2018 Budget & 10yr Trend

	Mar 17 Rev. 2016-2017	Change	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Expenditures by Function												
2541 Operation of Plant Services												
6100 Salaries	16,778	2,022	18,800	19,176	19,560	19,951	20,350	20,757	21,172	21,595	22,027	22,468
6200 Benefits	6,512	(120)	6,392	6,520	6,650	6,783	6,919	7,057	7,198	7,342	7,489	7,639
6300 Purchased Services	395,766	10,426	406,192	459,533	487,933	497,363	504,771	512,472	518,062	523,506	529,017	534,443
6400 Supplies & Materials	55,915	(758)	55,157	56,260	57,385	58,533	59,703	60,898	62,115	63,358	64,625	65,917
Total Operation of Plant Services	474,971	11,570	486,540	541,489	571,528	582,630	591,743	601,184	608,547	615,802	623,159	630,467
2562 Food Services												
6100 Salaries	6,178	424	6,602	6,734	6,869	7,006	7,146	7,289	7,435	7,584	7,736	7,890
6200 Benefits	513	147	660	673	687	700	714	729	743	758	773	789
6300 Purchased Services	72,020	1,440	73,461	74,930	76,429	77,957	79,516	81,107	82,729	84,383	86,071	87,793
6400 Supplies & Materials	5,200	(406)	4,794	4,890	4,987	5,087	5,189	5,293	5,398	5,506	5,617	5,729
Total Food Services	83,911	1,605	85,517	87,227	88,972	90,751	92,566	94,417	96,306	98,232	100,197	102,201
2661 Technology Services												
6300 Purchased Services	15,000	(2,760)	12,240	12,485	12,735	12,990	13,249	13,514	13,785	14,060	14,341	14,628
6400 Supplies & Materials	5,000	100	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095
Total Technology Services	20,000	(2,660)	17,340	17,687	18,041	18,402	18,770	19,145	19,528	19,919	20,317	20,723
3901 Community/Resource Development												
6100 Salaries	136,691	19,616	156,307	159,433	162,622	165,874	169,192	172,575	176,027	179,548	183,138	186,801
6200 Benefits	47,255	5,889	53,144	54,207	55,291	56,397	57,525	58,675	59,849	61,046	62,267	63,512
6300 Purchased Services	20,000	(3,680)	16,320	16,647	16,980	17,319	17,666	18,019	18,379	18,747	19,122	19,504
6395 Special Events	57,729	8,257	65,986	67,306	68,652	70,025	71,425	72,854	74,311	75,797	77,313	78,859
6400 Supplies & Materials	14,226	(1,245)	12,981	13,241	13,505	13,776	14,051	14,332	14,619	14,911	15,209	15,513
Total Community/Resource	275,902	28,836	304,738	310,833	317,050	323,391	329,859	336,456	343,185	350,049	357,050	364,191
3905 Preschool												
6100 Salaries	122,915	(2,883)	120,032	122,433	124,881	127,379	129,927	132,525	135,176	137,879	140,637	143,449
6200 Benefits	18,895	11,113	30,008	30,608	31,220	31,845	32,482	33,131	33,794	34,470	35,159	35,862
6300 Purchased Services	216,624	4,105	220,729	225,144	229,647	234,240	238,924	243,703	248,577	253,549	258,620	263,792
6400 Supplies & Materials	5,000	(410)	4,590	4,681	4,775	4,870	4,968	5,067	5,169	5,272	5,377	5,485
Total Preschool	363,434	11,925	375,359	382,866	390,523	398,334	406,301	414,427	422,715	431,169	439,793	448,589
3906 Before/After Care Program												
6100 Salaries	21,422	(2,106)	19,317	19,703	20,097	20,499	20,909	21,327	21,754	22,189	22,632	23,085
6200 Benefits	5,590	978	6,568	6,699	6,833	6,970	7,109	7,252	7,397	7,545	7,695	7,849
6400 Supplies & Materials	1,200	24	1,224	1,249	1,274	1,299	1,325	1,352	1,379	1,406	1,435	1,463
Total Before/After Care Program	28,212	(1,103)	27,109	27,651	28,204	28,768	29,344	29,930	30,529	31,140	31,762	32,398
3912 Parental Involvement												
6100 Salaries	30,858	(4,265)	26,593	27,125	27,667	28,221	28,785	29,361	29,948	30,547	31,158	31,781
6200 Benefits	8,808	234	9,042	9,223	9,407	9,595	9,787	9,983	10,183	10,386	10,594	10,806
6400 Supplies & Materials	6,000	(390)	5,610	5,722	5,836	5,953	6,072	6,193	6,317	6,444	6,573	6,704
Total Parental Involvement	45,666	(4,421)	41,245	42,070	42,911	43,769	44,645	45,538	46,448	47,377	48,325	49,291
4011 Facility Acquisition/Improvement												
6500 Capital Outlay	209,072	\$ (202,368)	\$ 6,704	\$ 7,144	\$ 7,613	\$ 8,113	\$ 8,646	\$ 9,213	\$ 9,818	\$ 10,462	\$ 11,149	\$ 11,881
6600 Interest	35,822	\$ 3,057	\$ 38,879	\$ 38,474	\$ 38,043	\$ 37,584	\$ 37,095	\$ 36,574	\$ 36,018	\$ 35,426	\$ 34,795	\$ 34,122
Total Facility Acquisition	244,894	(199,311)	45,583	45,619	45,657	45,697	45,741	45,787	45,836	45,888	45,944	46,004
9999 GRAND TOTAL EXPENDITURES	\$ 3,868,734	\$ (54,553)	\$ 3,814,181	\$ 3,934,807	\$ 4,031,838	\$ 4,111,273	\$ 4,190,089	\$ 4,270,628	\$ 4,350,514	\$ 4,431,743	\$ 4,514,557	\$ 4,598,834

**City Garden Montessori
Charter Enrollment Projection**

	94% Retention											
	16-17	17-18	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28
k	30	30	30	30	30	30	30	30	30	30	30	30
1	33	31	33	33	33	33	33	33	33	33	33	33
2	32	35	32	32	32	32	32	32	32	32	32	32
3	31	29	32	30	30	30	30	30	30	30	30	30
4	26	27	26	30	28	28	28	28	28	28	28	28
5	25	20	24	25	28	27	27	27	27	27	27	27
6	24	20	18	23	23	26	25	25	25	25	25	25
7	14	21	18	17	21	22	25	23	23	23	23	23
8	16	14	19	17	16	20	20	23	22	22	22	22
	231	227	0	232	236	242	248	250	252	250	250	250

Assumptions

94% retention rate starting with 3rd grade

Lower EL will always have 95 students

Assurances

Saint Louis University assures the Department of Elementary and Secondary Education that Saint Louis University and City Garden Montessori Charter School are in compliance with current statutes, rules, and regulations that govern charter schools and sponsors.

Plan for Expansion or Replication

City Garden Montessori School is currently exploring options for expansion and/or replication. The board of directors, school leadership and Saint Louis University recognize the importance of City Garden's achievement of the goals outlined in the performance contract prior to expansion and/or replication. Additionally, any such expansion and/or replication will require written approval of Saint Louis University.