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Additionally, all recommendations by the LRPAC are subject to State Board of Education approval.



Missouri Schools for the Severely Disabled (MSSD)

Long Range Planning Advisory Committee (LRPAC)

Meeting #6

February 24, 2025



Welcome!



Today's Goals and Agenda



- ❑ Welcome
- ❑ DESE Commissioner
- ❑ Current State of MSSD / Poll Results
- ❑ MSSD Staffing Plan for Closures
- ❑ Goals
- ❑ Theory of Action / Reimagining MSSD
- ❑ Finalize Consolidation / Rebuild Plan
- ❑ Regional Cooperatives
- ❑ Implementation Plan & Timeline
- ❑ Next Steps





Introduction DESE Commissioner

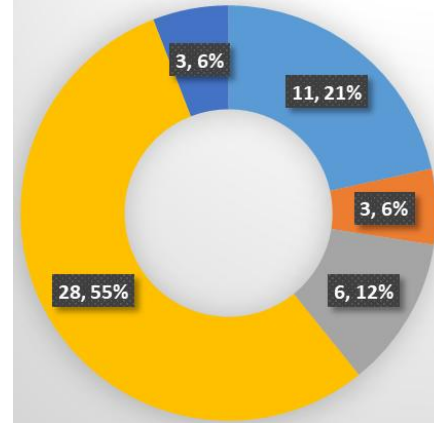


Current State of MSSD & Poll Results

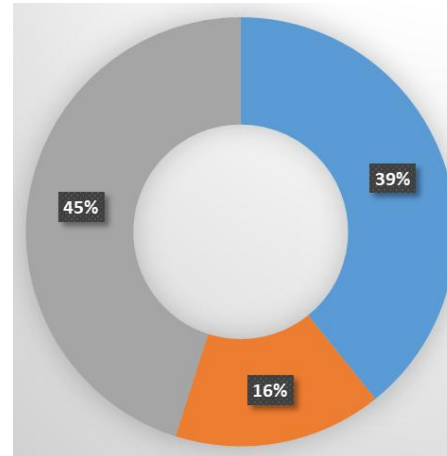
Final Scenario: Poll Results



- Community Partner / Organization Representative
- DESE / OA-FMDC Staff
- LEA Representative
- MSSD Staff
- Parent



- Establish Regional Cooperatives in strategic locations throughout the State and consolidate MSSD's portfolio of schools into fewer/newer buildings.
- Establish Regional Cooperatives in strategic locations throughout the State and gradually phase out all MSSD Schools as the Regional Cooperatives are established.
- Establish Regional Cooperatives in strategic locations throughout the State and preserve as many MSSD schools as possible in the current system.





- **Staff Vacancies:** 115 Vacant Positions (23%)
- **Enrollment Decline:** 1,033 to 660 Students in 16 yrs
- **Buildings:** 50+ Years Old / Poor Education Adequacy
- **Worker's Compensation:** \$500k avg claims/yr
- **Leased Buildings:** \$320k/yr
- **Under-Utilized Space:** \$1.4M/yr
- **Instruction:** No Consistent Measures for Progress Monitoring, Student Outcomes, or Alternate Standards Alignment (DLM)



- **Declining Enrollment** – Student enrollment continues to decrease, with further declines projected, impacting school resources and sustainability.
- **Staffing Shortages** – Ongoing staff departures have led to emergency school consolidations to maintain adequate staffing levels.



- **Leadership Instability** – High turnover in Superintendent and Assistant Superintendent roles has made it difficult to maintain consistent oversight of MSSD.
- **Limited Professional Learning & Support** – The geographic spread of schools makes it challenging for leadership to provide regular instructional support and professional development

Current Consolidations



<u>Vacant Schools</u>	<u>Consolidated Schools</u>
Briarwood	Oct 2023 – Briarwood to Trails
Lakeview	March 2024 – Lakeview to Trails
Gateway	May 2024 – Gateway to Boonslick
Rolling Meadow	Sept 2024 – Rolling Meadow to Prairie View
Delmar Cobble	Feb 2025 – currently being consolidated into Kirschner and Prairie View

**Oakview and College View – Oakview staff and students moved to College View in January 2025 for building maintenance at Oakview until further notice.

Jan 2, 2025, through the end of 2024-25 RSY**



MSSD Staffing Plan for Future Closures



- Finalize Consolidation / Rebuild Plan
- Finalize Pillars for Long Range Plan
- Finalize Approach to Rebranding / Renaming
- Develop Implementation Timeline
 - Short Term & Long Term



Theory of Action / Reimagining MSSD



If we...

- Implement a mission and vision for MSSD that drives site-based leadership;
- Optimize facilities / learning environments for student safety, learning, and enrichment;
- Provide students with **high-quality individualized special education and related services**, including the use of assistive and educational technologies;
- Increase community involvement;
- Provide **meaningful staff supports** including specialized, ongoing professional development;
- Develop an action plan for retention and recruitment of MSSD staff; and
- **Establish and monitor clear success metrics**

Then...

- Resources will be leveraged to efficiently and effectively serve students;
- Students will **experience stronger academic, essential skill, and behavioral outcomes**
- Staff will be equipped with specialized skills needed to serve MSSD students; and
- MSSD will retain and attract high-quality talent to serve its students.



- “School” remains in the name vs. removing “school” from the name.
 - ❑ Brick and Mortar
 - ❑ Language that represents programming
- Terminology
 - ❑ Using the most up-to-date language
- Repetition of names used by other organizations / projects in the state.



What we learned from Session 5:

- Redefining MSSD is more than its name.
 - ❑ Need to identify the long-range plan for MSSD before renaming
 - ❑ Redefining MSSD may include a new name and learner profile

Next Steps:

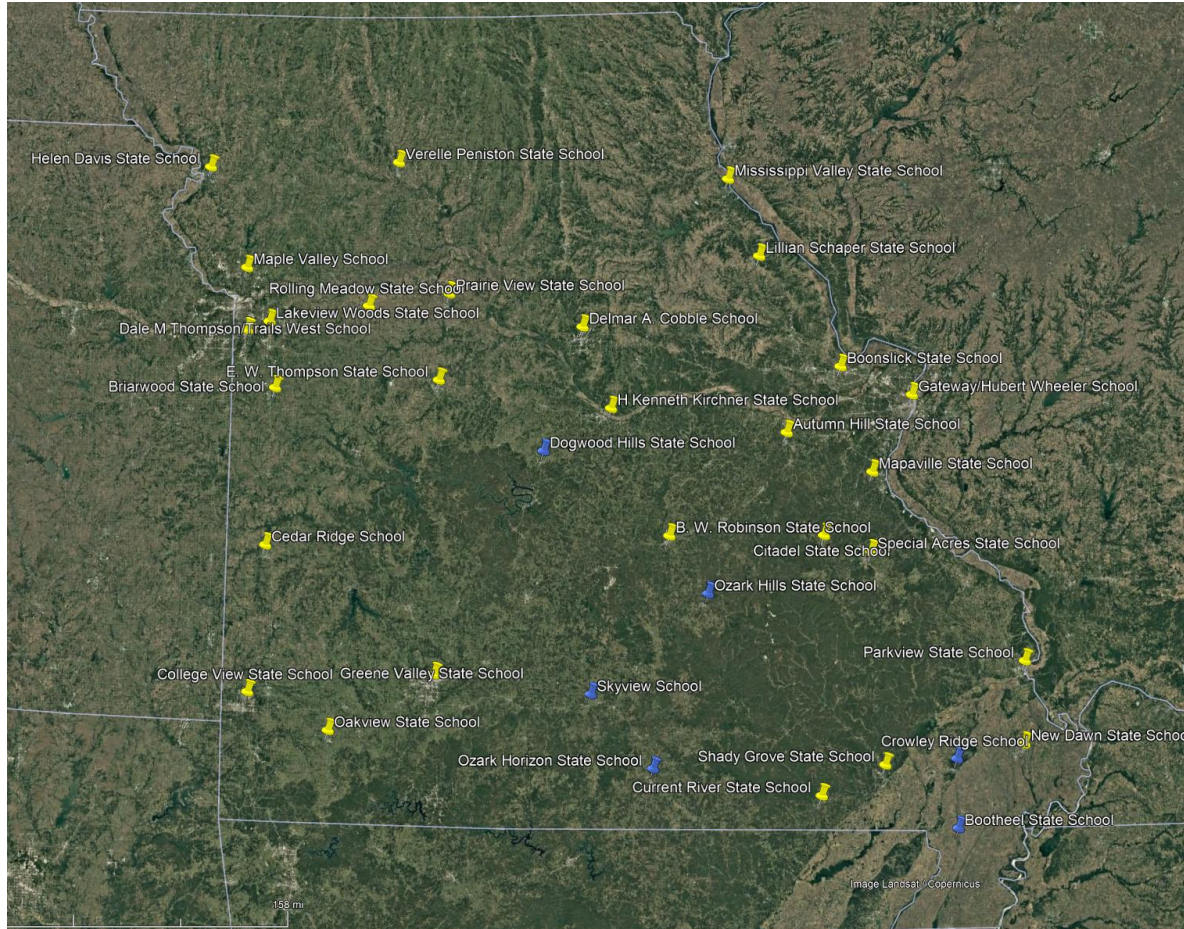
- ❑ Recommendation to the Board to continue this work with a smaller sub-committee that will be supporting the long-range plan developed by this team



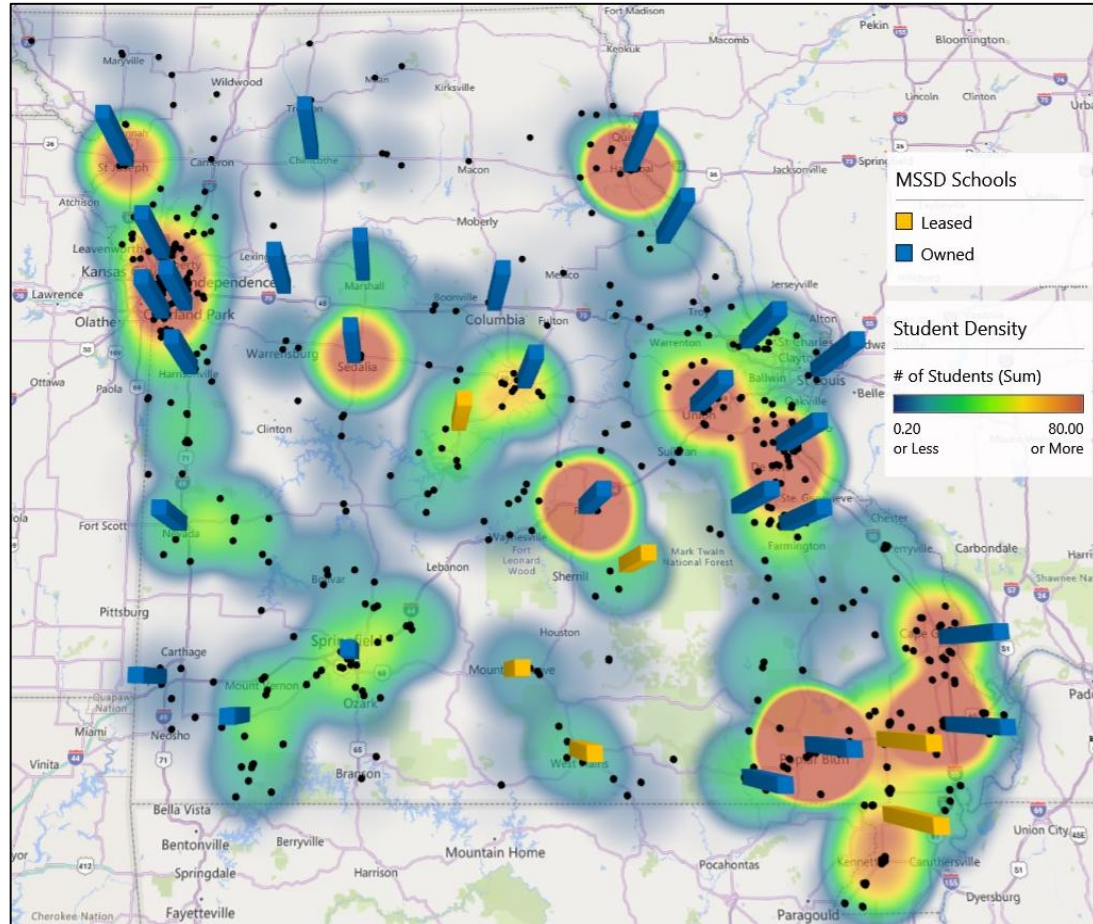
Finalize Consolidation / Rebuild Plan



Statewide



Statewide: All Current Schools



Statewide: Inventory



Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
AUTUMN HILL STATE SCHOOL	Central-East	St. Louis	Owned	48	13	\$ 678,204	54%	33	38	87%
B.W. ROBINSON STATE SCHOOL	Rolla	Rolla	Owned	44	33	\$ 812,598	54%	27	32	86%
BOONSLICK STATE SCHOOL	Central-East	St. Louis	Owned	47	5	\$ 4,599,269	62%	23	63	37%
BRIARWOOD STATE SCHOOL	Central-West	Kansas City	Owned	46	22	\$ 244,921	51%	Closed	19	
CEDAR RIDGE STATE SCHOOL	South-West	Nevada	Owned	37	30	\$ 1,592,383	80%	21	44	48%
CITADEL STATE SCHOOL	Central-East	St. Louis	Owned	44	21	\$ 238,995	52%	4	13	32%
COLLEGE VIEW STATE SCHOOL	South-West	Joplin	Owned	49	11	\$ 2,472,288	77%	8	63	13%
CURRENT RIVER STATE SCHOOL	South-East	Poplar Bluff	Owned	44	17	\$ 140,414	40%	12	19	63%
DALE M THOMPSON (TRAILS WEST) STATE SCHOOL	Central-West	Kansas City	Owned	45	14	\$ 4,091,386	81%	63	95	67%
DELMAR COBBLE STATE SCHOOL	Central	Jefferson City	Owned	42	16	\$ 823,057	68%	8	38	21%
E.W. THOMPSON STATE SCHOOL	Central	Jefferson City	Owned	46	7	\$ 2,660,073	79%	14	32	44%
GATEWAY (HUBERT WHEELER) STATE SCHOOL	Central-East	St. Louis	Owned	46		\$ 2,177,396		Closed	183	
GREENE VALLEY STATE SCHOOL	South-West	Springfield	Owned	48	27	\$ 1,888,871	80%	41	95	43%
H. KENNETH KIRCHNER STATE SCHOOL	Central	Jefferson City	Owned	44	31	\$ 501,363	75%	17	32	54%
HELEN M. DAVIS STATE SCHOOL	North-West	St. Joseph	Owned	55	12	\$ 1,763,207	39%	43	57	76%
LAKEVIEW WOODS STATE SCHOOL	Central-West	Kansas City	Owned	50	26	\$ 1,484,560	75%	Closed	88	
LILLIAN SCHAPER STATE SCHOOL	North-East	Hannibal	Owned	48	9	\$ 558,005	44%	13	19	69%
MAPAVILLE STATE SCHOOL	Central-East	St. Louis	Owned	43	24	\$ 1,939,143	74%	27	63	43%
MAPLE VALLEY STATE SCHOOL	Central-West	Kansas City	Owned	50	8	\$ 3,653,170	74%	35	63	56%
MISSISSIPPI VALLEY STATE SCHOOL	North-East	Hannibal	Owned	47	18	\$ 1,657,728	65%	25	44	57%
NEW DAWN STATE SCHOOL	South-East	Cape Girardeau	Owned	49	10	\$ 2,024,126	73%	29	44	66%
OAKVIEW STATE SCHOOL	South-West	Joplin	Owned	44	23	\$ 731,033	65%	21	38	56%
PARKVIEW STATE SCHOOL	South-East	Cape Girardeau	Owned	47	15	\$ 1,701,106	72%	26	50	52%
PRAIRIE VIEW STATE SCHOOL	Central	Jefferson City	Owned	35	29	\$ 1,775,487	78%	8	63	13%
ROLLING MEADOW STATE SCHOOL	Central-West	Kansas City	Owned	33	25	\$ 1,882,375	77%	Closed	44	
SHADY GROVE STATE SCHOOL	South-East	Poplar Bluff	Owned	44	28	\$ 1,621,022	80%	40	32	127%
SPECIAL ACRES STATE SCHOOL	Central-East	St. Louis	Owned	44	32	\$ 804,082	52%	23	32	73%
VERELLE PENISTON STATE SCHOOL	North-Central	Chillicothe	Owned	44	20	\$ 462,172	27%	15	19	79%
BOOTHEEL STATE SCHOOL	South-East	Poplar Bluff	Leased	35	3	\$ 628,633	49%	27	25	107%
CROWLEY RIDGE STATE SCHOOL	South-East	Poplar Bluff	Leased	23	6	\$ 100,961	61%	12	13	95%
DOGWOOD HILLS STATE SCHOOL	Central	Jefferson City	Leased	29	4	\$ 489,443	70%	16	19	85%
OZARK HILLS STATE SCHOOL	Rolla	Rolla	Leased	29	1	\$ 614,032	60%	5	13	40%
OZARK HORIZON STATE SCHOOL	South-Central	West Plains	Leased	30	19	\$ 243,717	43%	19	25	75%
SKYVIEW STATE SCHOOL	South-Central	West Plains	Leased	31	2	\$ 507,505	23%	5	13	40%
Totals						\$ 47,562,726		660	1,525	43%
								Open Seats	865	

All Options Developed in LRPAC



★ New from Mtg #5

Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	1A	South-East	Rebuild Shady Grove. Consolidate Crowley Ridge, Bootheel, and Current River. Rebuild Parkview. Consolidate New Dawn.	Rebuild	Kennett
	1B	South-East	Rebuild Shady Grove. Consolidate Bootheel and Current River. Rebuild Parkview. Rebuild New Dawn. Consolidate Crowley Ridge.	Rebuild	Kennett
	1C	South-East	Rebuild Shady Grove. Consolidate Crowley Ridge, Bootheel, Current River, Parkview, and New Dawn.	Rebuild	Kennett Cape Girardeau Sikeston
	2A	South-Central	Close Skyview. LEA Collaborative in West Plains. Close Ozark Horizon. LEA Collaborative in Houston.		West Plains Houston
	2B	South-Central	Close Skyview and Ozark Horizon. Build new school in West Plains.	New Build	
x	★ 2C	South-Central	Close Skyview. LEA Collaborative in West Plains. Close Ozark Horizon. LEA Collaborative in Houston. New Build in Willow Springs, including building co-op models - still want to explore options.	New Build	West Plains Houston
	3A	South-West	Rebuild Greene Valley. Consolidate Oakview. Rebuild Cedar Ridge. Consolidate College View.	Rebuild Rebuild	Branson Joplin
	3B	South-West	Rebuild Greene Valley. Consolidate Oakview, College View. LEA Collaborative in Branson. Close Cedar Ridge. LEA Collaborative in Nevada.	Rebuild	Branson Nevada
	3C	South-West	Rebuild Greene Valley. Consolidate Oakview. LEA Collaborative in Branson. No change to Cedar Ridge. Close College View. LEA Collaborative in Joplin.	Rebuild	Branson Joplin
x	★ 3D	South-West	Consolidate Oakview and College View into Green Valley. New building, location TBD after consolidation. Build on current co-ops in that region.	New Build	Nevada - TBD
	4A	Central-West	Rebuild Trails West. Consolidate Lakeview Woods, Maple Valley, Briarwood, & Rolling Meadows.	Rebuild	
	4B	Central-West	Rebuild Trails West. Consolidate Briarwood, Lakeview Woods. Rebuild Maple Valley. Consolidate Rolling Meadows.	Rebuild Rebuild	
x	★ 4C	Central-West	Rebuild Lakeview - consolidate Briarwood, Maple Valley, Rolling Meadows, and Trails West.	Rebuild	
x	5A	North-West	Rebuild Helen Davis. Potential to build a new school in Maryville & Wildwood. LEA collaborative.	Rebuild	
	6A	North-Central	Rebuild Verelle Peniston	Rebuild	Kirksville
x	6B	North-Central	Close Verelle Peniston.		Kirksville
x	7A	North-East	Rebuild Mississippi Valley. Consolidate Lillian Schaper. Potential co-op in the southwest section of the region (Kirksville & Mexico)	Rebuild	
	8A	Central-East	Rebuild Autumn Hill. Consolidate Boonslick, Gateway, Mapaville, Citadel, and Special Acres	Rebuild	Park Hills
x	8B	Central-East	Rebuild Boonslick. Consolidate Autumn Hill and Gateway. Rebuild Mapaville. Consolidate Citadel and Special Acres. Add collaborative at Farmington.	Rebuild Rebuild	Farmington
	9A	Central	Rebuild Kirchner. Consolidate Delmar Cobble and Dogwood Hills. Rebuild EW Thompson. Consolidate Prairie View.	Rebuild Rebuild	Moberly
	9B	Central	Rebuild Kirchner. Consolidate EW Thompson, Delmar Cobble, Prairie View, Dogwood Hills Close Dogwood and consolidate into Kirchner.	Rebuild	Sedalia & Moberly
x	★ 9C	Central	Close EW Thompson and Delmar Cobble and consolidate into Prairie View. Build a new school in California - close Kirchner and Prairie View schools.	New Build	
x	10A	Rolla	Rebuild BW Robinson. Consolidate Ozark Hills. Possible LEA collaborative at Camdenton.	Rebuild	Camdenton



Meeting #5 Recommendations

Committee Recommendations



Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
1A	South-East	Rebuild Shady Grove. Consolidate Crowley Ridge, Bootheel, and Current River. Rebuild Parkview. Consolidate New Dawn.	Rebuild	Kennett
★ 2C	South-Central	Close Skyview. LEA Collaborative in West Plains. Close Ozark Horizon. LEA Collaborative in Houston. Rebuild Willow Springs, including building co-op models - still want to explore options.	Rebuild	West Plains Houston
★ 3D	South-West	Consolidate Oakview and College View into Green Valley. New building, location TBD after consolidation. Build on current co-ops in that region.	New Build	TBD
★ 4C	Central-West	Rebuild Lakeview - consolidate Briarwood, Maple Valley, Rolling Meadows, and Trails West.	Rebuild	
5A	North-West	Rebuild Helen Davis. Potential to build a new school in Maryville & Wildwood. LEA collaborative.	Rebuild	
6B	North-Central	Close Verelle Peniston.		Chillicothe
7A	North-East	Rebuild Mississippi Valley. Consolidate Lillian Schaper. Potential co-op in the southwest section of the region (Kirksville & Mexico)	Rebuild	
8B	Central-East	Rebuild Boonslick. Consolidate Autumn Hill and Gateway. Rebuild Mapaville. Consolidate Citadel and Special Acres. Add collaborative at Farmington.	Rebuild Rebuild	Farmington
★ 9C	Central	Close Dogwood and consolidate into Kirchner. Close EW Thompson and Delmar Cobble and consolidate into Prairie View. Build a new school in California - close Kirchner and Prairie View schools.	New Build	
10A	Rolla	Rebuild BW Robinson. Consolidate Ozark Hills. Possible LEA collaborative at Camdenton.	Rebuild	Camdenton

★ New from Mtg #5



Committee Recommendations

School	Action
Shady Grove	Rebuild
Parkview	Rebuild
Lakeview Woods	Rebuild
Helen Davis	Rebuild
Mississippi Valley	Rebuild
Boonslick	Rebuild
Mapaville	Rebuild
B.W. Robinson	Rebuild
8	

School	Action
Willow Springs	New Build
SW Region - TBD	New Build
California (New)	New Build
3	

School	Action
Crowley Ridge	Close
Bootheel	Close
Current River	Close
New Dawn	Close
Ozark Horizon	Close
Skyview	Close
Cedar Ridge	Close
College View	Close
Greene Valley	Close
Oakview	Close
Briarwood	Close
Trails West	Close
Maple Valley	Close
Rolling Meadows	Close
Verelle Peniston	Close
Lilian Schaper	Close
Autumn Hill	Close
Citadel	Close
Gateway	Close
Special Acres	Close
Delmar Cobble	Close
E.W. Thompson	Close
Kenneth Kirchner	Close
Prairie View	Close
Dogwood Hills	Close
Ozark Hills	Close
26	

LEA Collaborative
Kennett
Houston
West Plains
Joplin-TBD
Kirksville
Farmington
Camdenton
7

Type	Current	Final
Owned	28	11
Leased	6	0
Reg. Coop	0	7
Total	34	18
Reduction		47%

Approach to Consolidation & Timeline



Category

Staff Vacancy

- Higher = less support for students & higher burnout for staff

Capacity:

- Lower = less resources / economies of scale

Utilization Rate:

- Higher = inefficient use of finances

Educational Adequacy

- Lower = less than adequate spaces

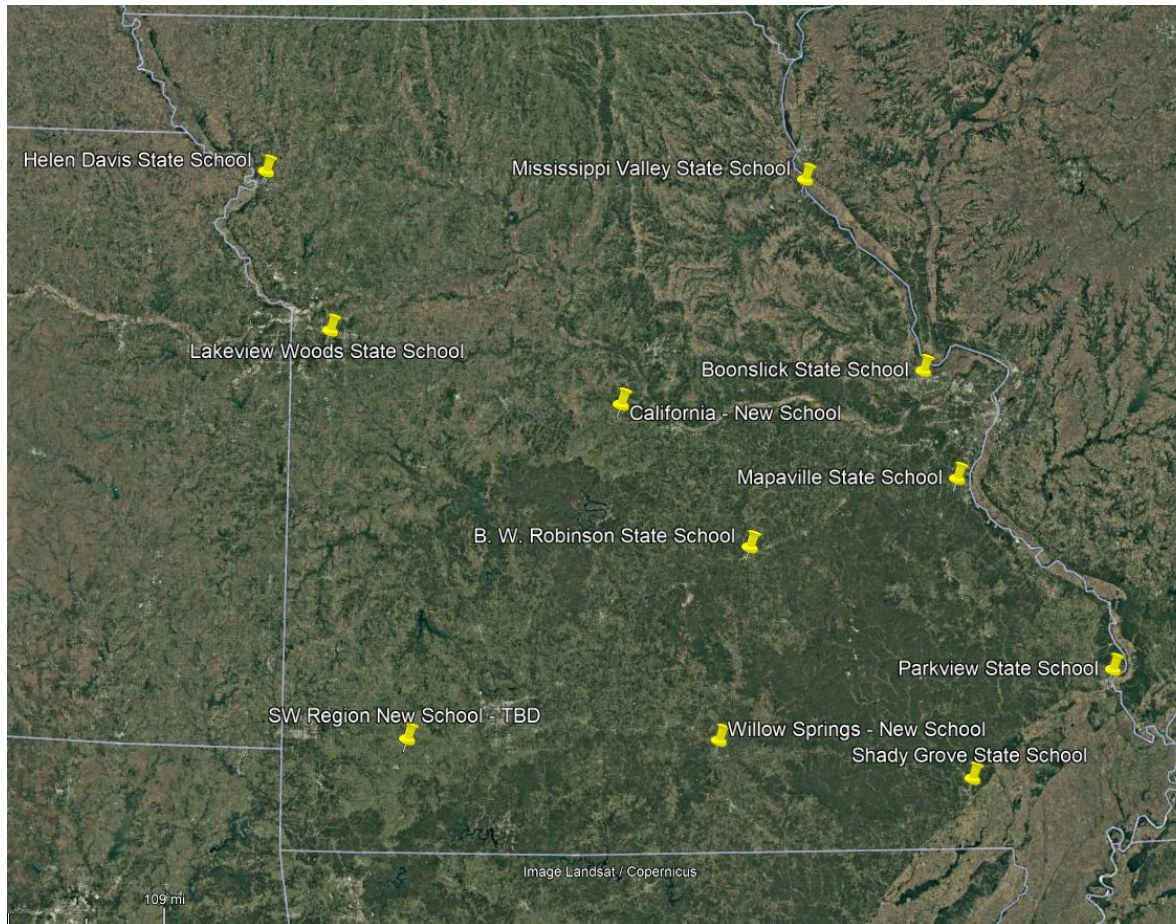
Enrollment

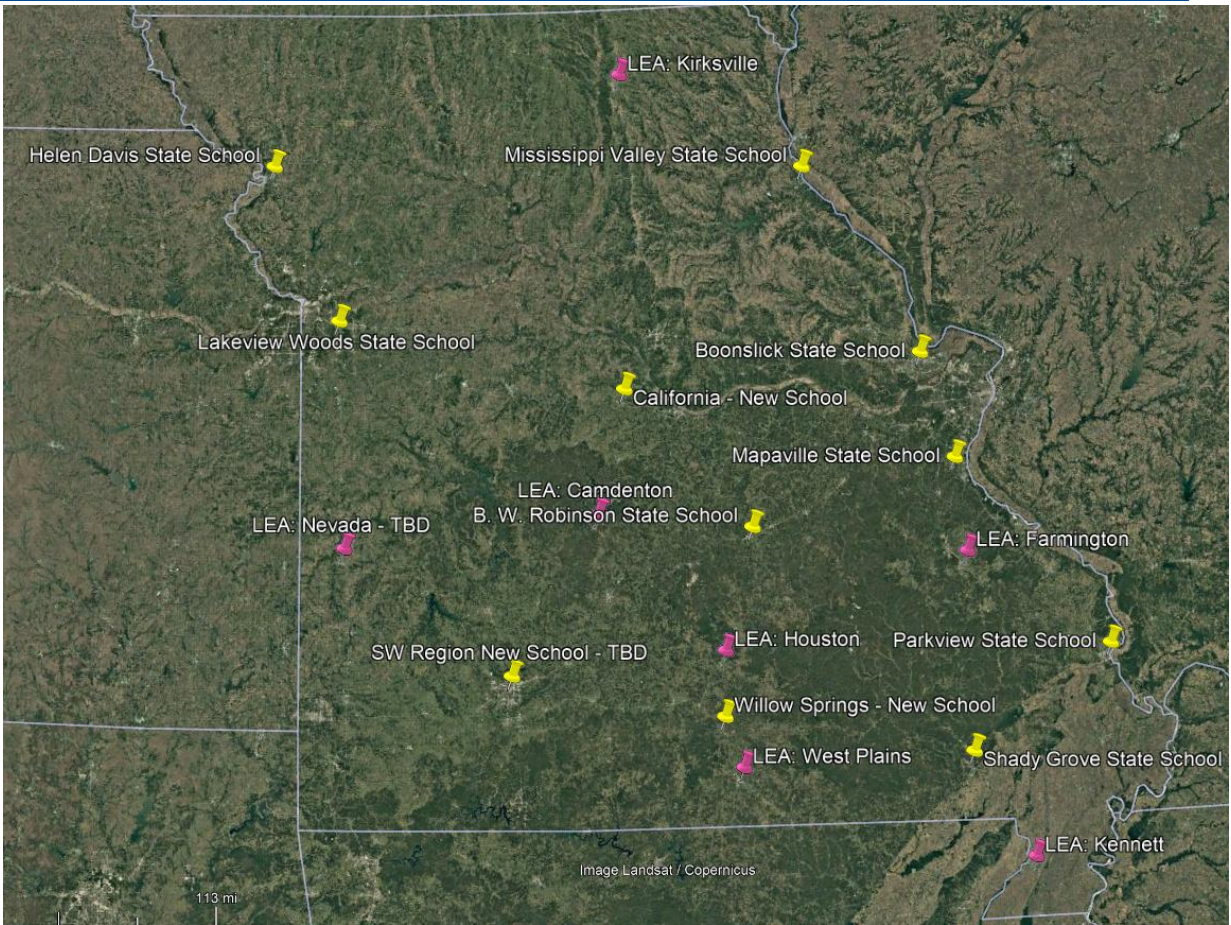
- Smaller = less resources

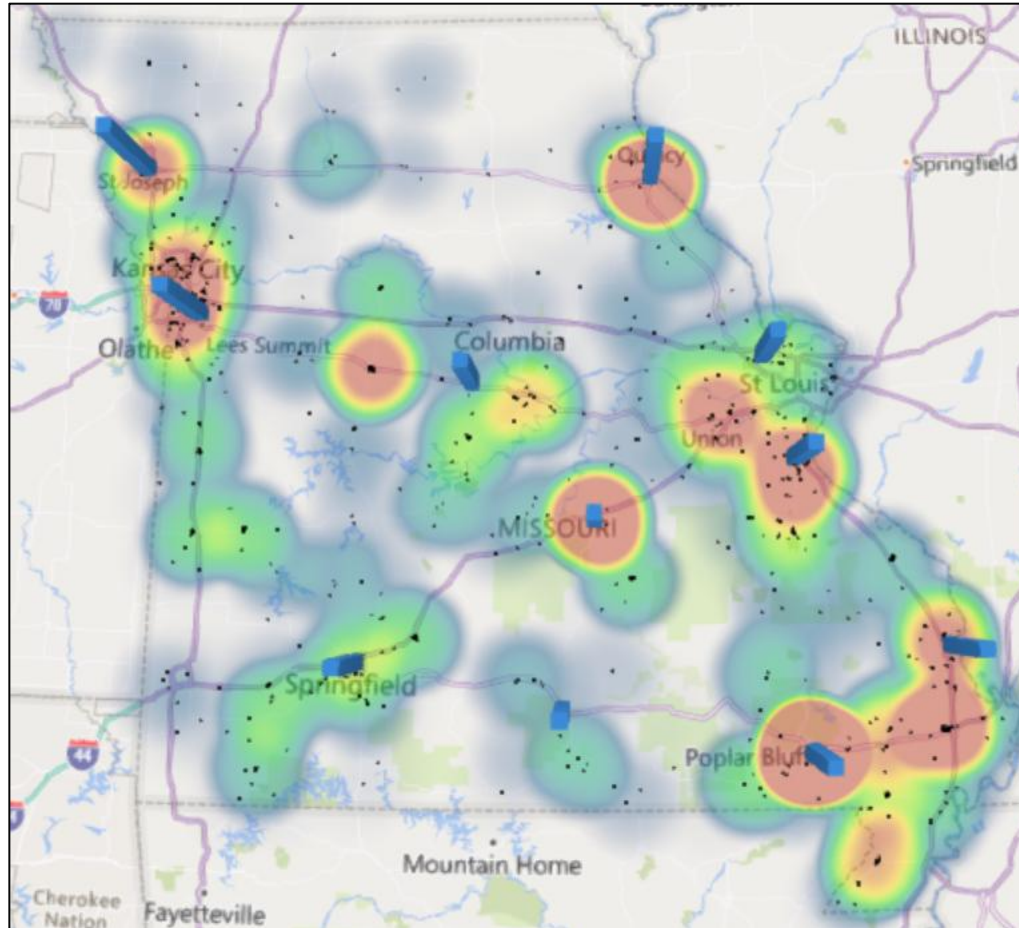
***Avoid closing schools if nearby schools have inadequate capacity to absorb students.**

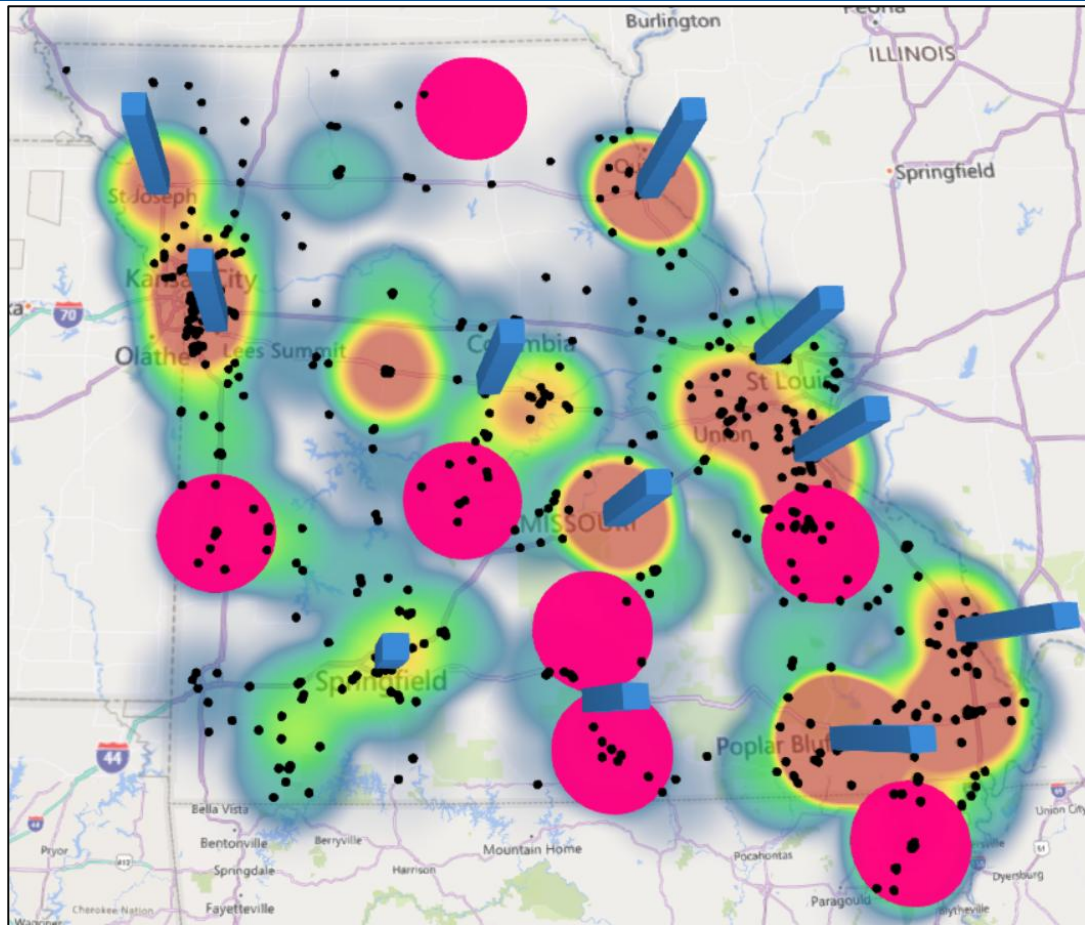
***If nearby schools do not have capacity, wait until cooperatives are established or new schools are constructed unless other means are available.**







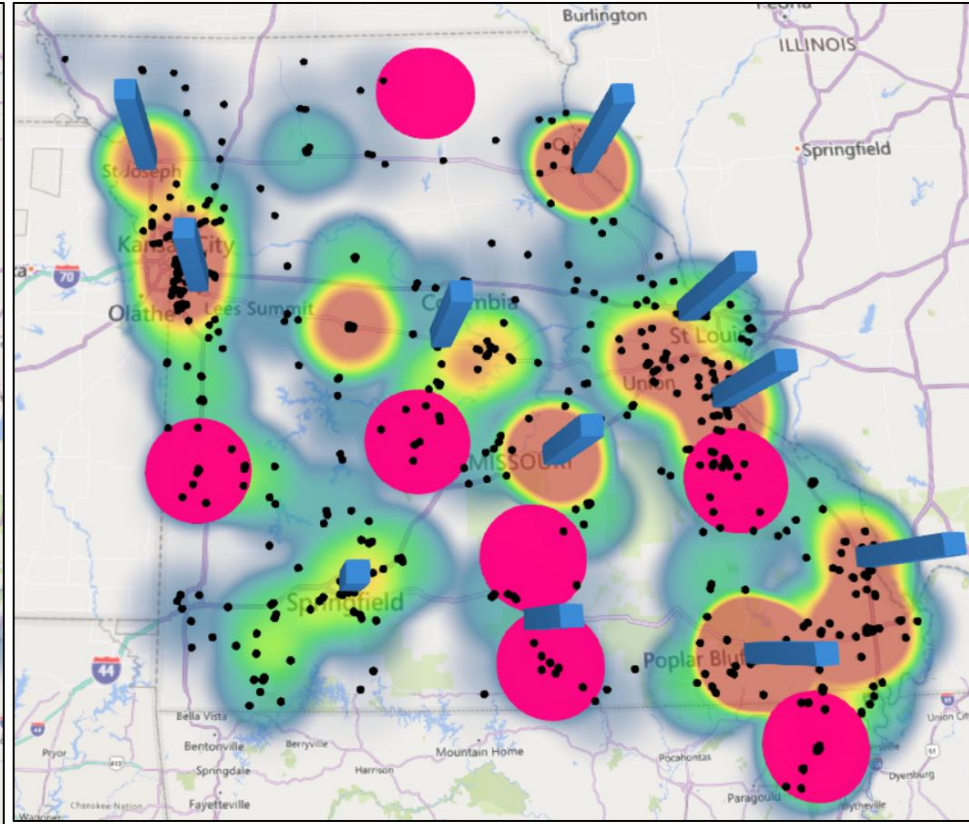
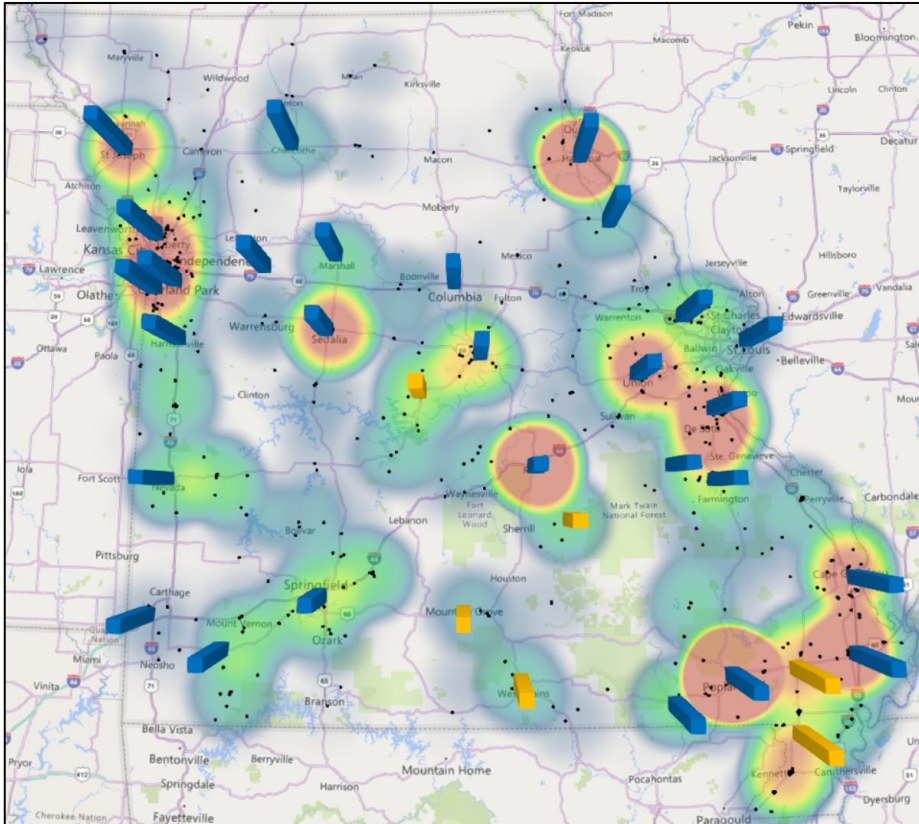






Before

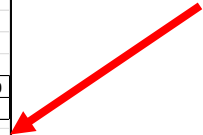
After



Committee Recommendations – Estimated Cost & Utilization



Option	Region	School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
1A	South-East	Shady Grove	Rebuild			40	102	41,004	\$ 650	\$ 26,652,600	\$ 42,853,200
1A	South-East	Crowley Ridge	Close	Shady Grove		12					
1A	South-East	Bootheel	Close	LEA	Kennett	27					
1A	South-East	Current River	Close	Shady Grove		12					
1A	South-East	Parkview	Rebuild			26	62	24,924	\$ 650	\$ 16,200,600	
1A	South-East	New Dawn	Close	Parkview		29					
2C	South-Central	Ozark Horizon	Close	Willow Springs (New)	Houston	19					\$ 7,055,100
2C	South-Central	Skyview	Close	Willow Springs (New)	West Plains	5					
2C	South-Central	Willow Springs	New Build				27	10,854	\$ 650	\$ 7,055,100	
3D	South-West	Cedar Ridge	Close		Nevada-TBD	21					\$ 20,381,400
3D	South-West	College View	Close	Greene Valley		8					
3D	South-West	Greene Valley	Close			41					
3D	South-West	Oakview	Close	Greene Valley		21					
3D	South-West	SW Region - TBD	New Build				78	31,356	\$ 650	\$ 20,381,400	
4C	Central-West	Briarwood	Close	Lakeview		0					\$ 28,481,700
4C	Central-West	Trails West	Close	Lakeview		63					
4C	Central-West	Lakeview Woods	Rebuild			0	109	43,818	\$ 650	\$ 28,481,700	
4C	Central-West	Maple Valley	Close	Lakeview		35					
4C	Central-West	Rolling Meadows	Close	Lakeview		0					
5A	North-West	Helen Davis	Rebuild			43	48	19,296	\$ 650	\$ 12,542,400	\$ 12,542,400
6B	North-Central	Verelle Peniston	Close	LEA	Kirksville	15					
7A	North-East	Mississippi Valley	Rebuild			13	43	17,286	\$ 650	\$ 11,235,900	\$ 11,235,900
7A	North-East	Lilian Schaper	Close	Mississippi Valley		25					
8B	Central-East	Autumn Hill	Close	Boonslick		33					\$ 32,139,900
8B	Central-East	Boonslick	Rebuild			23	63	25,326	\$ 650	\$ 16,461,900	
8B	Central-East	Citadel	Close	Mapaville		4					
8B	Central-East	Gateway	Close	Boonslick		0					
8B	Central-East	Mapaville	Rebuild			27	60	24,120	\$ 650	\$ 15,678,000	
8B	Central-East	Special Acres	Close	Mapaville	Farmington	23					
9C	Central	Delmar Cobble	Close	Prairie View		8					\$ 18,291,000
9C	Central	E.W. Thompson	Close	Prairie View		14					
9C	Central	Kenneth Kirchner	Close	California School		17					
9C	Central	Prairie View	Close	California School		8					
9C	Central	Dogwood Hills	Close	Kirchner		16					
9C	Central	California (New)	New Build				70	28,140	\$ 650	\$ 18,291,000	
10A	Rolla	B.W. Robinson	Rebuild		Camdenton	27	36	14,472	\$ 650	\$ 9,406,800	\$ 9,406,800
10A	Rolla	Ozark Hills	Close	B.W. Robinson		5					
		37			7	660	698				\$ 182,387,400
						Utilization	94.6%				





Breakdown by Regions



South-East

South-East: Options & Inventory



Select	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	1A	South-East	Rebuild Shady Grove. Consolidate Crowley Ridge, Bootheel, and Current River. Rebuild Parkview. Consolidate New Dawn.	Rebuild	Kennett
	1B	South-East	Rebuild Shady Grove. Consolidate Bootheel and Current River. Rebuild Parkview. Rebuild New Dawn. Consolidate Crowley Ridge.	Rebuild	Kennett
	1C	South-East	Rebuild Shady Grove. Consolidate Crowley Ridge, Bootheel, Current River, Parkview, and New Dawn.	Rebuild	Kennett Cape Girardeau Sikeston

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
CURRENT RIVER STATE SCHOOL	South-East	Poplar Bluff	Owned	44	17	\$ 140,414	40%	12	19	63%
NEW DAWN STATE SCHOOL	South-East	Cape Girardeau	Owned	49	10	\$ 2,024,126	73%	29	44	66%
PARKVIEW STATE SCHOOL	South-East	Cape Girardeau	Owned	47	15	\$ 1,701,106	72%	26	50	52%
SHADY GROVE STATE SCHOOL	South-East	Poplar Bluff	Owned	44	28	\$ 1,621,022	80%	40	32	127%
BOOTHEEL STATE SCHOOL	South-East	Poplar Bluff	Leased	35	3	\$ 628,633	49%	27	25	107%
CROWLEY RIDGE STATE SCHOOL	South-East	Poplar Bluff	Leased	23	6	\$ 100,961	61%	12	13	95%
Totals						\$ 6,216,262		146	183	80%
								Open Seats	37	

South-East: Option 1A



Select	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	1A	South-East	Rebuild Shady Grove. Consolidate Crowley Ridge, Bootheel, and Current River. Rebuild Parkview. Consolidate New Dawn.	Rebuild	Kennett

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
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After

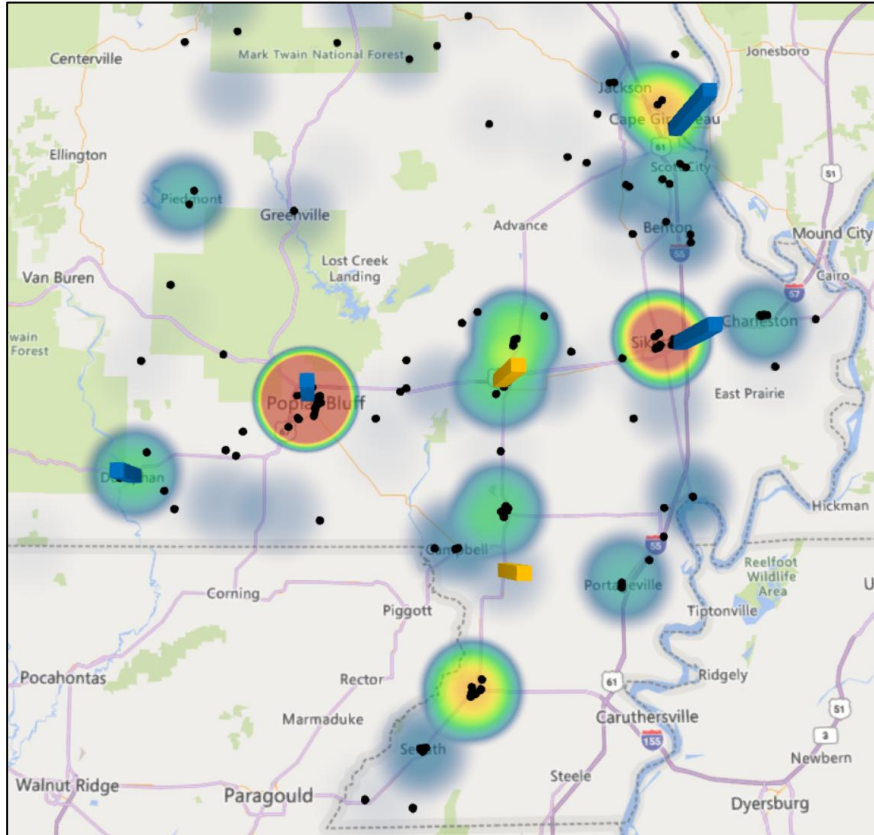
School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
Shady Grove	Rebuild			40	101	40,647	\$ 650	\$ 26,420,333	\$ 42,388,667
Crowley Ridge	Close	Shady Grove		12					
Bootheel	Close	LEA	Kennett	27					
Current River	Close	Shady Grove		12					
Parkview	Rebuild			26	61	24,567	\$ 650	\$ 15,968,333	
New Dawn	Close	Parkview		29					



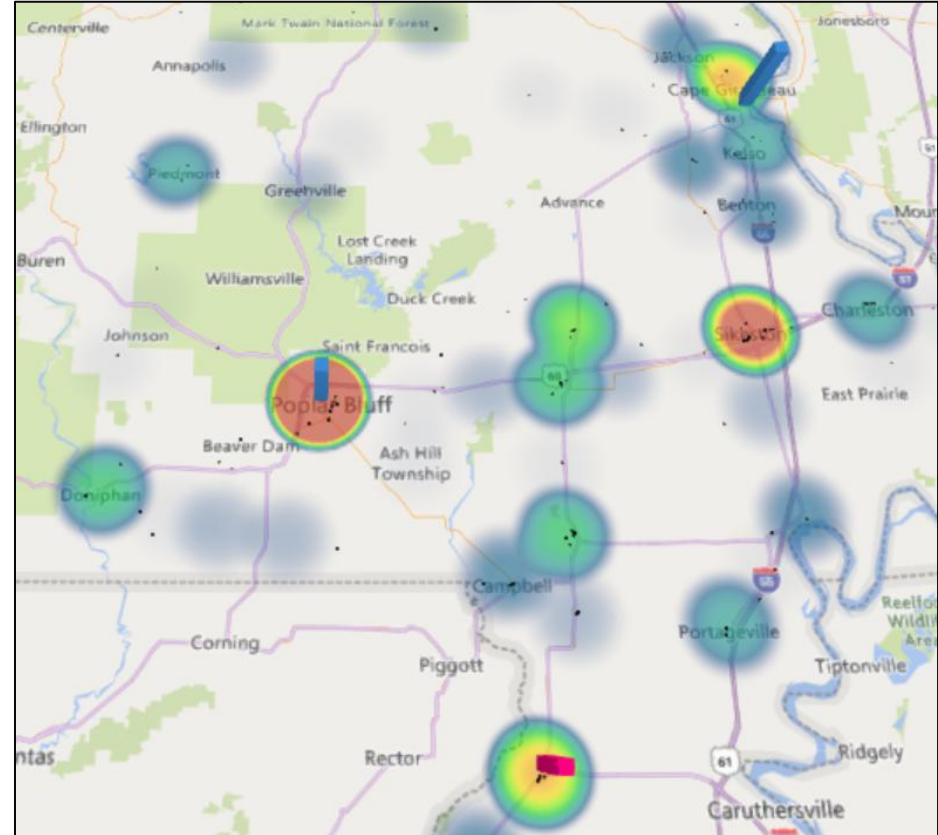
School	Action	Status	Timeline
CROWLEY RIDGE STATE SCHOOL	CLOSE	Leased	2025-2026
SHADY GROVE STATE SCHOOL	REBUILD		2029-2032
CURRENT RIVER STATE SCHOOL	CLOSE		2032-2033
BOOTHEEL STATE SCHOOL	CLOSE	Leased	2032-2033
PARKVIEW STATE SCHOOL	REBUILD		2033-2035
NEW DAWN STATE SCHOOL	CLOSE		2035-2036



Before



After





South-Central

South-Central: Options & Inventory



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
	2A	South-Central	Close Skyview. LEA Collaborative in West Plains. Close Ozark Horizon. LEA Collaborative in Houston.		West Plains Houston
	2B	South-Central	Close Skyview and Ozark Horizon. Build new school in West Plains.	New Build	
x	★ 2C	South-Central	Close Skyview. LEA Collaborative in West Plains. Close Ozark Horizon. LEA Collaborative in Houston. New Build in Willow Springs, including building co-op models - still want to explore options.	New Build	West Plains Houston

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
OZARK HORIZON STATE SCHOOL	South-Central	West Plains	Leased	30	19	\$ 243,717	43%	19	25	75%
SKYVIEW STATE SCHOOL	South-Central	West Plains	Leased	31	2	\$ 507,505	23%	5	13	40%
Totals						\$ 751,222		24	38	63%
								Open Seats	14	

South-Central: Option 2C



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	★ 2C	South-Central	Close Skyview. LEA Collaborative in West Plains. Close Ozark Horizon. LEA Collaborative in Houston. New Build in Willow Springs, including building co-op models - still want to explore options.	New Build	West Plains Houston

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
OZARK HORIZON STATE SCHOOL	South-Central	West Plains	Leased	30	19	\$ 243,717	43%	19	25	75%
SKYVIEW STATE SCHOOL	South-Central	West Plains	Leased	31	2	\$ 507,505	23%	5	13	40%
Totals						\$ 751,222		24	38	63%
								Open Seats	14	

After

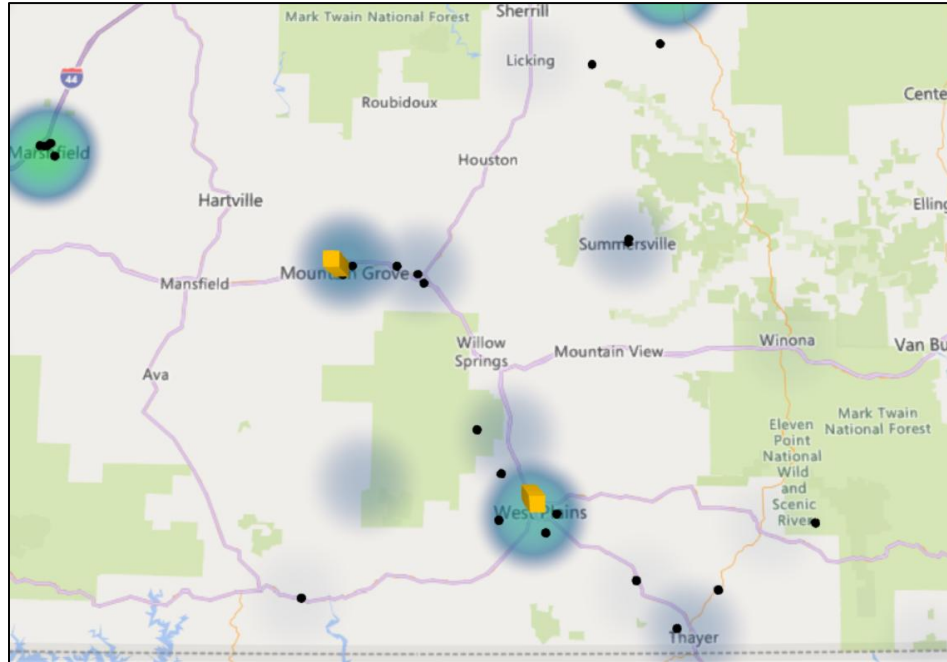
School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
Ozark Horizon	Close	Willow Springs (New)	Houston	19					\$ 7,055,100
Skyview	Close	Willow Springs (New)	West Plains	5					
Willow Springs	New Build				27	10,854	\$ 650	\$ 7,055,100	



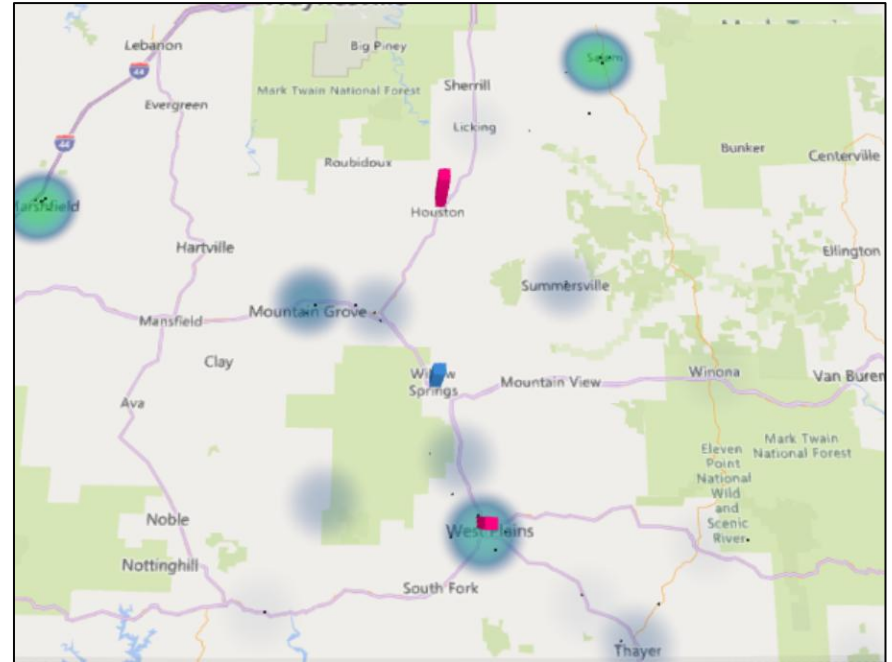
School	Action	Status	Timeline
NEW SCHOOL - SOUTH-CENTRAL REGION	NEW CONSTRUCTION		2030-2033
SKYVIEW STATE SCHOOL	CLOSE	Leased	2033-2034
OZARK HORIZON STATE SCHOOL	CLOSE	Leased	2033-2034



Before



After





South-West

South-West: Options & Inventory



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
	3A	South-West	Rebuild Greene Valley. Consolidate Oakview. Rebuild Cedar Ridge. Consolidate College View.	Rebuild Rebuild	Branson Joplin
	3B	South-West	Rebuild Greene Valley. Consolidate Oakview, College View. LEA Collaborative in Branson. Close Cedar Ridge. LEA Collaborative in Nevada.	Rebuild	Branson Nevada
	3C	South-West	Rebuild Greene Valley. Consolidate Oakview. LEA Collaborative in Branson. No change to Cedar Ridge. Close College View. LEA Collaborative in Joplin.	Rebuild	Branson Joplin
x	★ 3D	South-West	Consolidate Oakview and College View into Green Valley. New building, location TBD after consolidation. Build on current co-ops in that region.	New Build	Nevada - TBD

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
CEDAR RIDGE STATE SCHOOL	South-West	Nevada	Owned	37	30	\$ 1,592,383	80%	21	44	48%
COLLEGE VIEW STATE SCHOOL	South-West	Joplin	Owned	49	11	\$ 2,472,288	77%	8	63	13%
GREENE VALLEY STATE SCHOOL	South-West	Springfield	Owned	48	27	\$ 1,888,871	80%	41	95	43%
OAKVIEW STATE SCHOOL	South-West	Joplin	Owned	44	23	\$ 731,033	65%	21	38	56%
Totals						\$ 6,684,575		91	239	38%
								Open Seats	148	

South-West: Option 3D



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	★ 3D	South-West	Consolidate Oakview and College View into Green Valley. New building, location TBD after consolidation. Build on current co-ops in that region.	New Build	Nevada - TBD

Define Future of Cedar Ridge

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
CEDAR RIDGE STATE SCHOOL	South-West	Nevada	Owned	37	30	\$ 1,592,383	80%	21	44	48%
COLLEGE VIEW STATE SCHOOL	South-West	Joplin	Owned	49	11	\$ 2,472,288	77%	8	63	13%
GREENE VALLEY STATE SCHOOL	South-West	Springfield	Owned	48	27	\$ 1,888,871	80%	41	95	43%
OAKVIEW STATE SCHOOL	South-West	Joplin	Owned	44	23	\$ 731,033	65%	21	38	56%
Totals						\$ 6,684,575		91	239	38%
								Open Seats	148	

After

School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
Cedar Ridge				21					\$ 20,381,400
College View	Close	Greene Valley		8					
Greene Valley				41					
Oakview	Close	Greene Valley		21					
TBD	New Build				78	31,356	\$ 650	\$ 20,381,400	

*Cedar Ridge is 48% utilized still in this option.

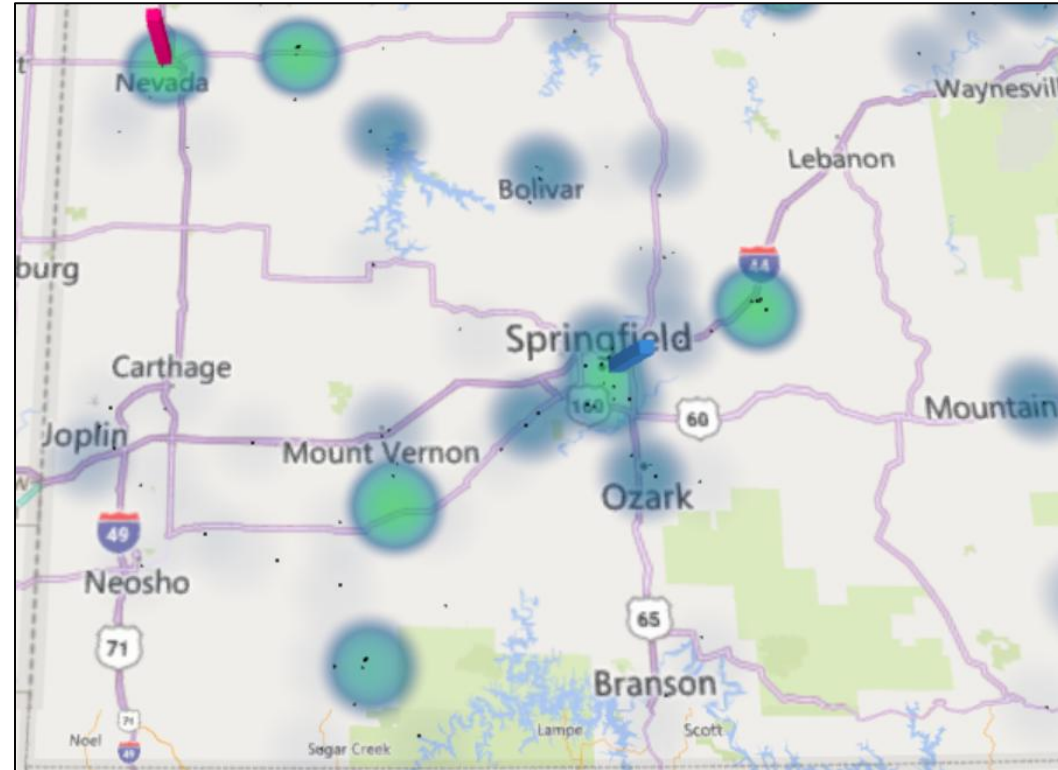
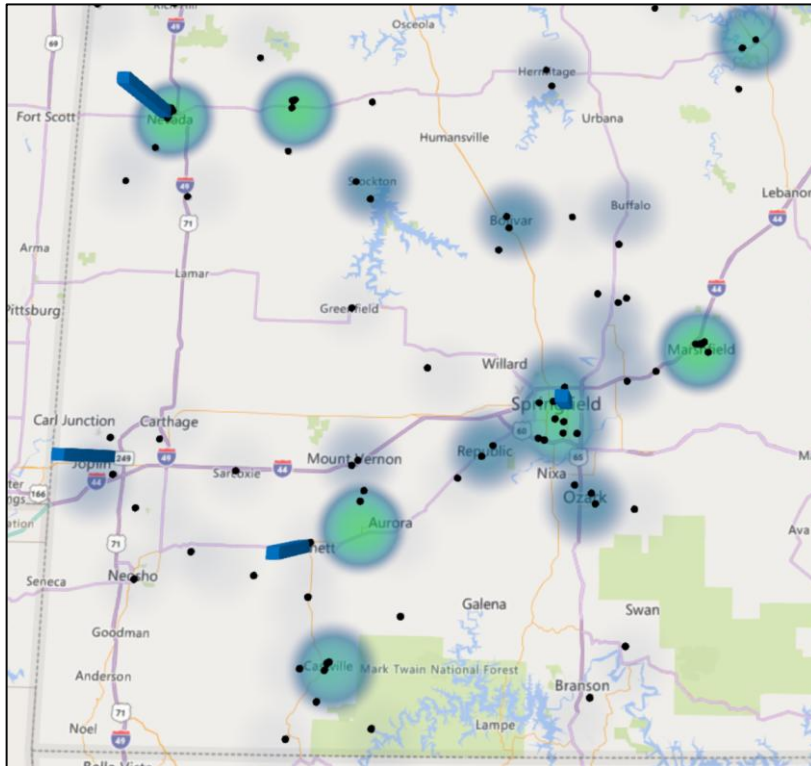


School	Action	Status	Timeline
COLLEGE VIEW STATE SCHOOL	CLOSE		2024-2025
OAKVIEW STATE SCHOOL	CLOSE		2024-2025
NEW SCHOOL - SOUTHWEST REGION	NEW CONSTRUCTION		2033-2035
CEDAR RIDGE STATE SCHOOL	CLOSE		2035-2036
GREENE VALLEY STATE SCHOOL	CLOSE		2035-2036



Before

After





Central-West



Central-West: Options & Inventory

Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
	4A	Central-West	Rebuild Trails West. Consolidate Lakeview Woods, Maple Valley, Briarwood, & Rolling Meadows.	Rebuild	
	4B	Central-West	Rebuild Trails West. Consolidate Briarwood, Lakeview Woods. Rebuild Maple Valley. Consolidate Rolling Meadows.	Rebuild Rebuild	
x	★ 4C	Central-West	Rebuild Lakeview - consolidate Briarwood, Maple Valley, Rolling Meadows, and Trails West.	Rebuild	

*Maple Valley is located on the Community College Campus and is a leased building. The College owns this building and the property.

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
BRIARWOOD STATE SCHOOL	Central-West	Kansas City	Owned	46	22	\$ 244,921	51%	Closed	19	
DALE M THOMPSON (TRAILS WEST) STATE SCHOOL	Central-West	Kansas City	Owned	45	14	\$ 4,091,386	81%	63	95	67%
LAKEVIEW WOODS STATE SCHOOL	Central-West	Kansas City	Owned	50	26	\$ 1,484,560	75%	Closed	88	
MAPLE VALLEY STATE SCHOOL	Central-West	Kansas City	Owned	50	8	\$ 3,653,170	74%	35	63	56%
ROLLING MEADOW STATE SCHOOL	Central-West	Kansas City	Owned	33	25	\$ 1,882,375	77%	Closed	44	
Totals						\$ 11,356,413		98	309	32%
								Open Seats	211	

Central-West: Option 4C



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	★ 4C	Central-West	Rebuild Lakeview - consolidate Briarwood, Maple Valley, Rolling Meadows, and Trails West.	Rebuild	

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
BRIARWOOD STATE SCHOOL	Central-West	Kansas City	Owned	46	22	\$ 244,921	51%	Closed	19	
DALE M THOMPSON (TRAILS WEST) STATE SCHOOL	Central-West	Kansas City	Owned	45	14	\$ 4,091,386	81%	63	95	67%
LAKEVIEW WOODS STATE SCHOOL	Central-West	Kansas City	Owned	50	26	\$ 1,484,560	75%	Closed	88	
MAPLE VALLEY STATE SCHOOL	Central-West	Kansas City	Owned	50	8	\$ 3,653,170	74%	35	63	56%
ROLLING MEADOW STATE SCHOOL	Central-West	Kansas City	Owned	33	25	\$ 1,882,375	77%	Closed	44	
Totals						\$ 11,356,413		98	309	32%
								Open Seats	211	

After

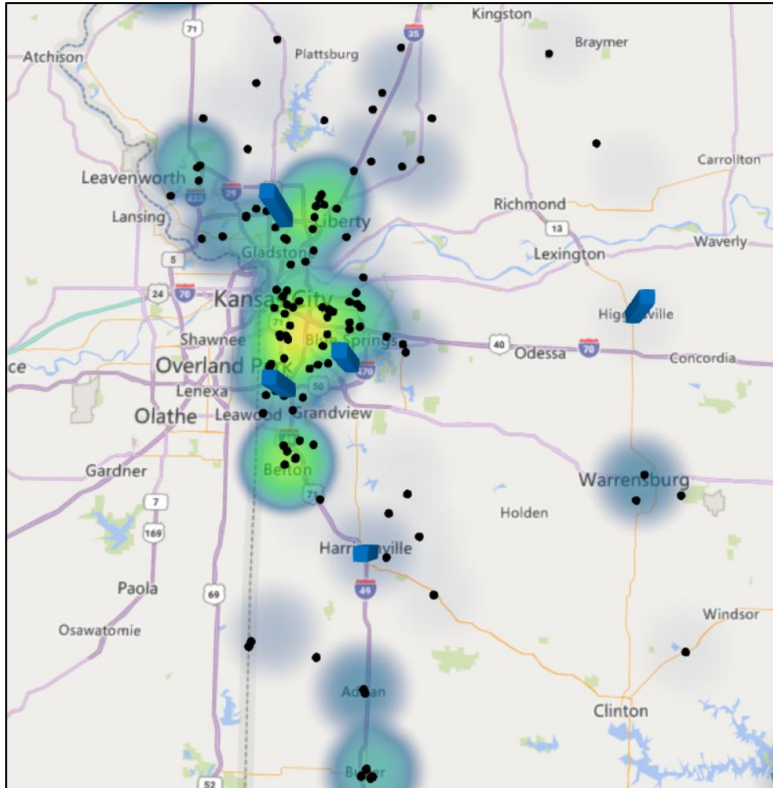
Option	Region	School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
4C	Central-West	Briarwood	Close	Lakeview		0					\$ 28,481,700
4C	Central-West	Trails West	Close	Lakeview		63					
4C	Central-West	Lakeview Woods	Rebuild			0	109	43,818	\$ 650	\$ 28,481,700	
4C	Central-West	Maple Valley	Close	Lakeview		35					
4C	Central-West	Rolling Meadows	Close	Lakeview		0					



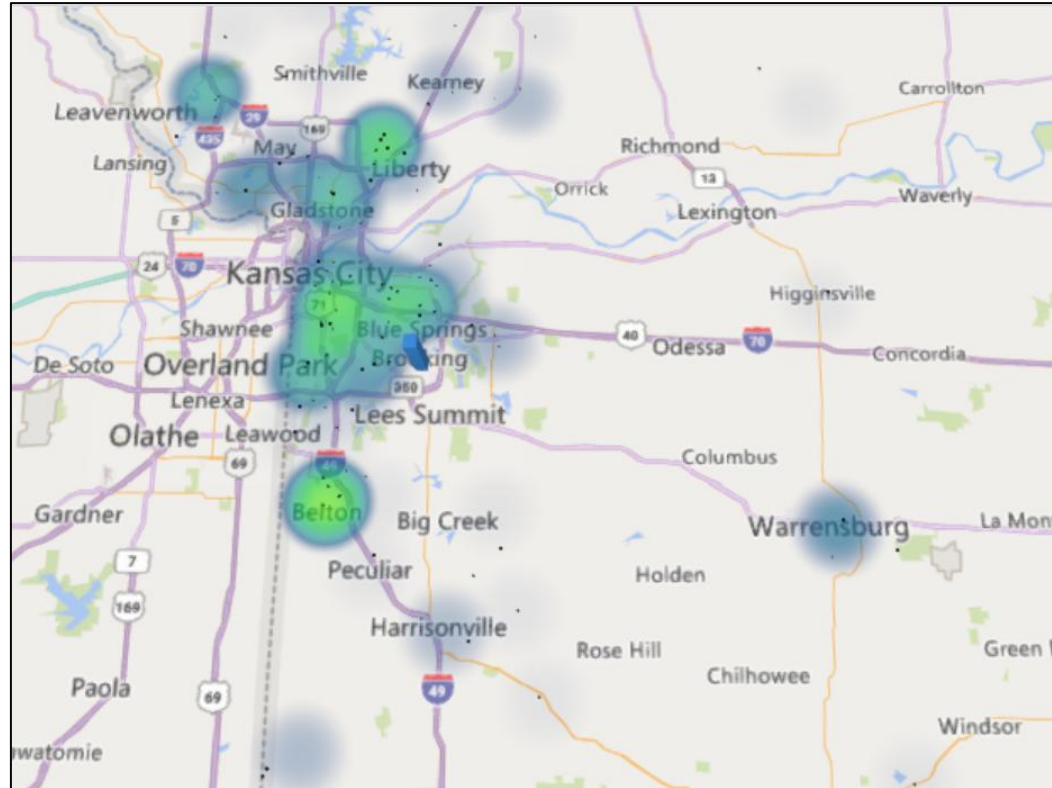
School	Action	Status	Timeline
BRIARWOOD STATE SCHOOL	CLOSE	Closed	2024-2025
ROLLING MEADOW STATE SCHOOL	CLOSE	Closed	2024-2025
LAKEVIEW WOODS STATE SCHOOL	REBUILD	Closed	2027-2030
MAPLE VALLEY STATE SCHOOL	CLOSE		2030-2031
DALE M THOMPSON (TRAILS WEST) STATE SCHOOL	CLOSE		2030-2031



Before



After





North-West



Select	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	5A	North-West	Rebuild Helen Davis. Potential to build a new school in Maryville & Wildwood. LEA collaborative.	Rebuild	

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
HELEN M. DAVIS STATE SCHOOL	North-West	St. Joseph	Owned	55	12	\$ 1,763,207	39%	43	57	76%
Totals						\$ 1,763,207		43	57	76%
									Open Seats	14



Select	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	5A	North-West	Rebuild Helen Davis. Potential to build a new school in Maryville & Wildwood. LEA collaborative.	Rebuild	

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
HELEN M. DAVIS STATE SCHOOL	North-West	St. Joseph	Owned	55	12	\$ 1,763,207	39%	43	57	76%
Totals						\$ 1,763,207		43	57	76%
									Open Seats	14

After

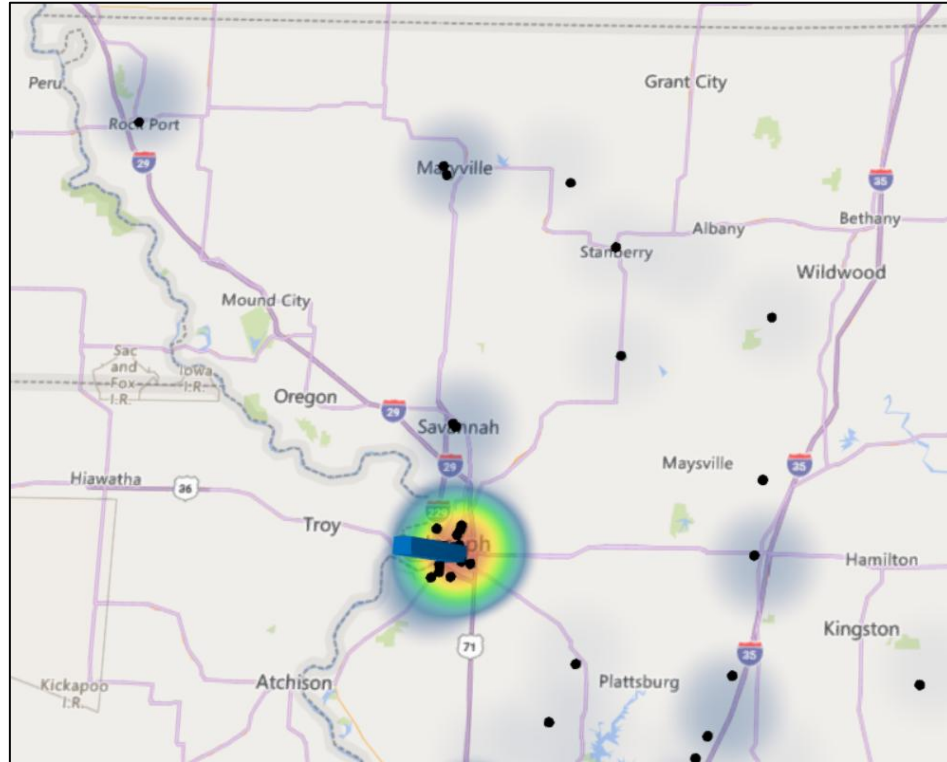
School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
Helen Davis	Rebuild			43	48	19,207	\$ 650	\$ 12,484,333	\$ 12,484,333



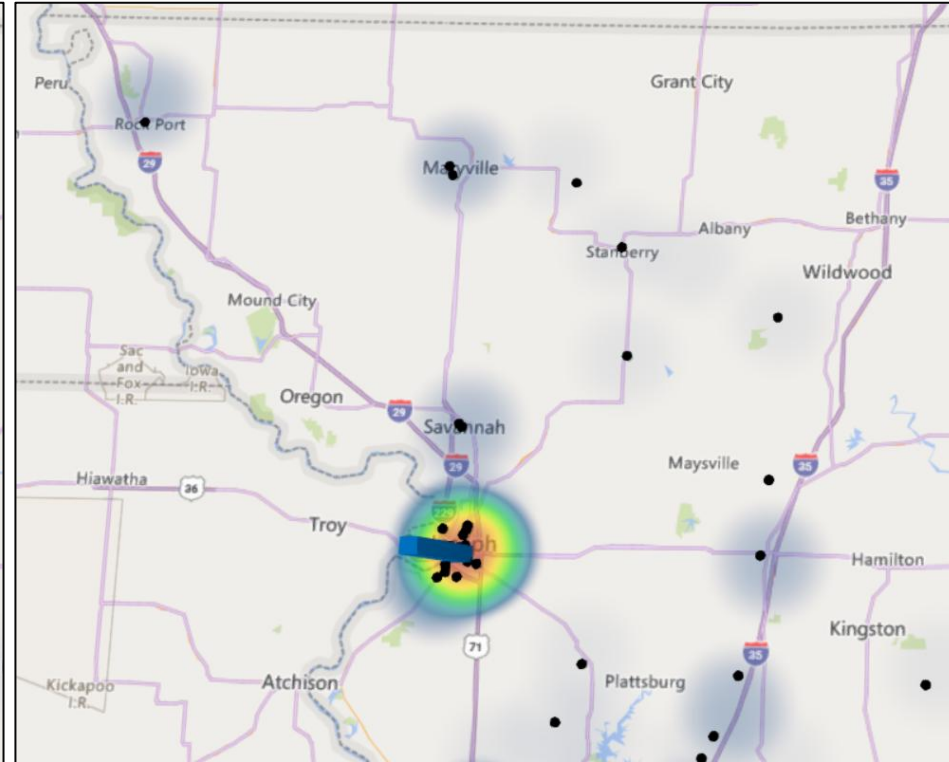
School	Action	Status	Timeline
HELEN M. DAVIS STATE SCHOOL	REBUILD		2030-2033



Before



After





North-Central



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
	6A	North-Central	Rebuild Verelle Peniston	Rebuild	Kirksville
x	6B	North-Central	Close Verelle Peniston.		Kirksville

*In these options, an LEA Cooperative has been proposed for Kirksville regardless of what happens to Verelle Peniston to provide more access in the north portion of the state.

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
VERELLE PENISTON STATE SCHOOL	North-Central	Chillicothe	Owned	44	20	\$ 462,172	27%	15	19	79%
Totals						\$ 462,172		15	19	79%
									Open Seats	4



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	6B	North-Central	Close Verelle Peniston.		Kirksville

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
VERELLE PENISTON STATE SCHOOL	North-Central	Chillicothe	Owned	44	20	\$ 462,172	27%	15	19	79%
Totals						\$ 462,172		15	19	79%
									Open Seats	4

After

School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
Verelle Peniston	Close	LEA	Kirksville / Chillicothe	15					

*In these options, an LEA Cooperative has been proposed for Kirksville regardless of what happens to Verelle Peniston to provide more access in the north portion of the state.

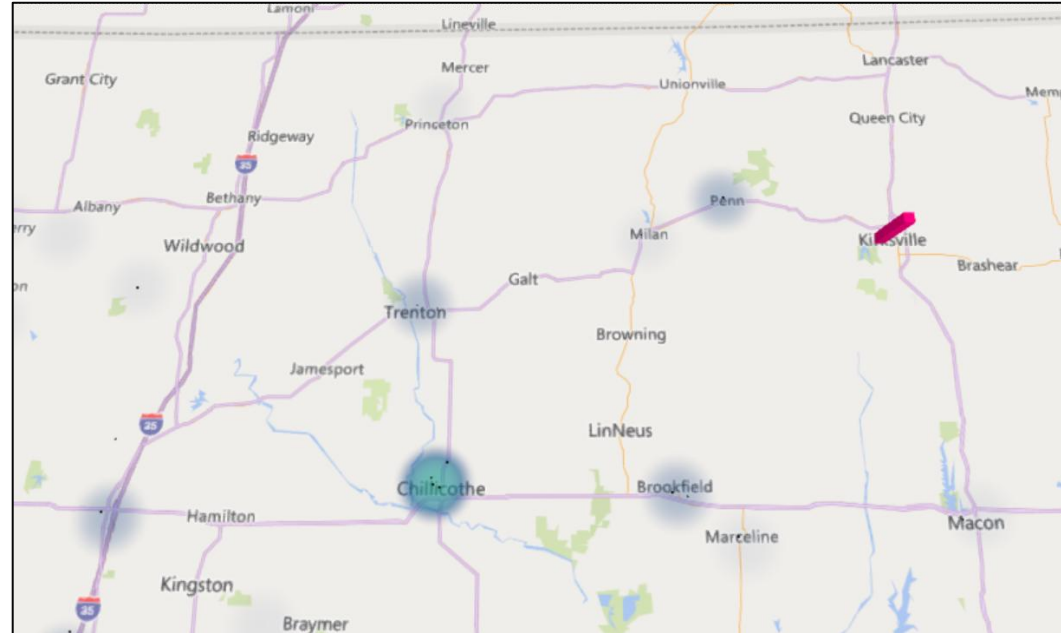
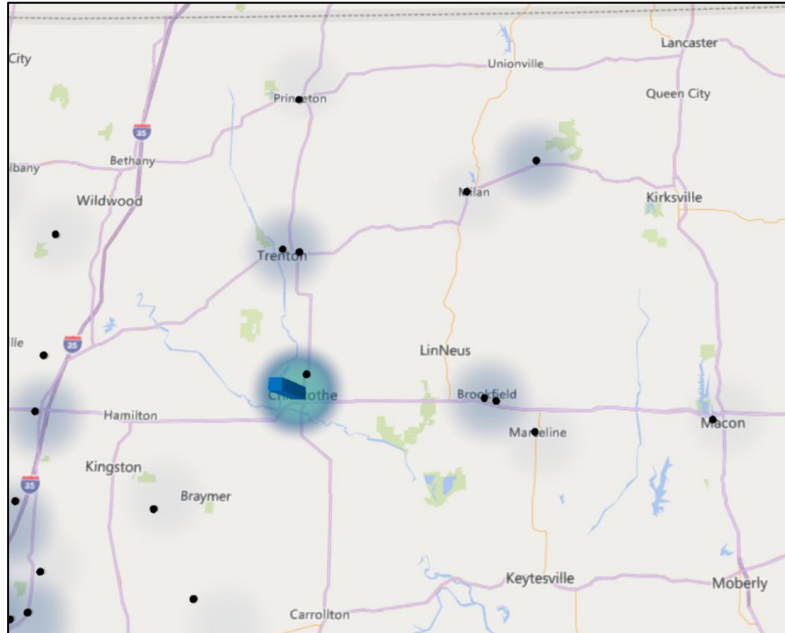


School	Action	Status	Timeline
VERELLE PENISTON STATE SCHOOL	CLOSE		2028-2029



Before

After





North-East

North-East: Options & Inventory



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	7A	North-East	Rebuild Mississippi Valley. Consolidate Lillian Schaper. Potential co-op in the southwest section of the region (Kirksville & Mexico)	Rebuild	

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
LILLIAN SCHAPER STATE SCHOOL	North-East	Hannibal	Owned	48	9	\$ 558,005	44%	13	19	69%
MISSISSIPPI VALLEY STATE SCHOOL	North-East	Hannibal	Owned	47	18	\$ 1,657,728	65%	25	44	57%
Totals						\$ 2,215,733		38	63	60%
								Open Seats	25	

North-East: Option 7A



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	7A	North-East	Rebuild Mississippi Valley. Consolidate Lillian Schaper. Potential co-op in the southwest section of the region (Kirksville & Mexico)	Rebuild	

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
LILLIAN SCHAPER STATE SCHOOL	North-East	Hannibal	Owned	48	9	\$ 558,005	44%	13	19	69%
MISSISSIPPI VALLEY STATE SCHOOL	North-East	Hannibal	Owned	47	18	\$ 1,657,728	65%	25	44	57%
Totals						\$ 2,215,733		38	63	60%
									Open Seats	25

After

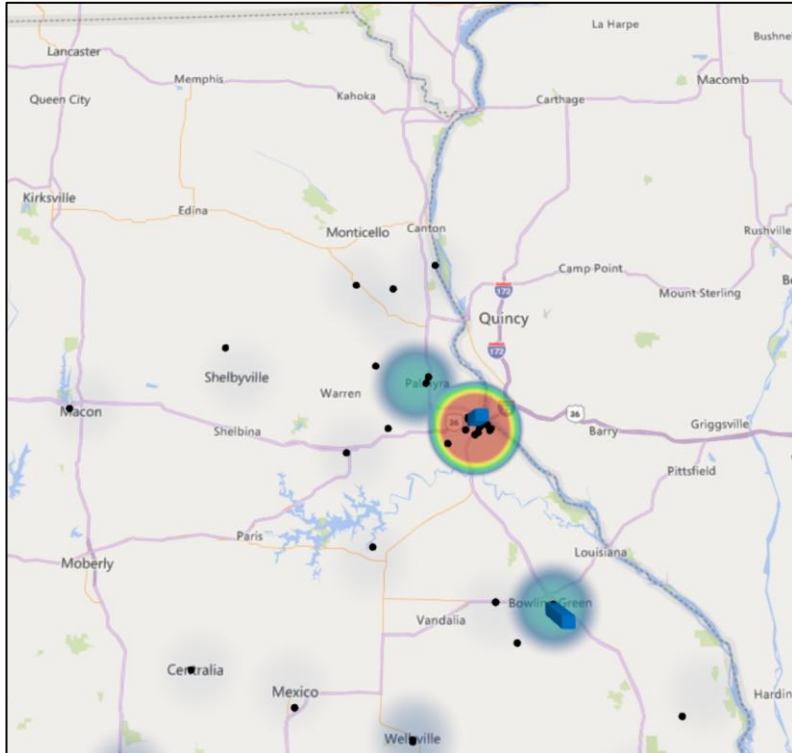
School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
Mississippi Valley	Rebuild			13	43	17,286	\$ 650	\$ 11,235,900	\$ 11,235,900
Lillian Schaper	Close	Mississippi Valley		25					



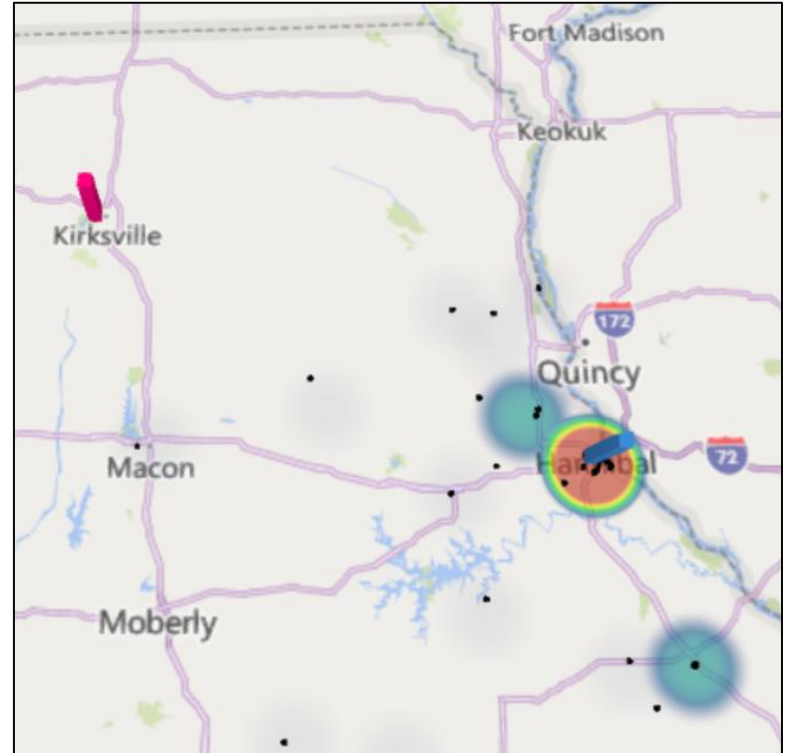
School	Action	Status	Timeline
LILLIAN SCHAPER STATE SCHOOL	CLOSE		2025-2026
MISSISSIPPI VALLEY STATE SCHOOL	REBUILD		2029-2032



Before



After





Central-East

Central-East: Options & Inventory



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
	8A	Central-East	Rebuild Autumn Hill. Consolidate Boonslick, Gateway, Mapaville, Citadel, and Special Acres	Rebuild	Park Hills
x	8B	Central-East	Rebuild Boonslick. Consolidate Autumn Hill and Gateway. Rebuild Mapaville. Consolidate Citadel and Special Acres. Add collaborative at Farmington.	Rebuild Rebuild	Farmington

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
AUTUMN HILL STATE SCHOOL	Central-East	St. Louis	Owned	48	13	\$ 678,204	54%	33	38	87%
BOONSLICK STATE SCHOOL	Central-East	St. Louis	Owned	47	5	\$ 4,599,269	62%	23	63	37%
CITADEL STATE SCHOOL	Central-East	St. Louis	Owned	44	21	\$ 238,995	52%	4	13	32%
GATEWAY (HUBERT WHEELER) STATE SCHOOL	Central-East	St. Louis	Owned	46		\$ 2,177,396		Closed	183	
MAPAVILLE STATE SCHOOL	Central-East	St. Louis	Owned	43	24	\$ 1,939,143	74%	27	63	43%
SPECIAL ACRES STATE SCHOOL	Central-East	St. Louis	Owned	44	32	\$ 804,082	52%	23	32	73%
Totals						\$ 10,437,090		110	391	28%
								Open Seats	281	

Central-East: Option 8B



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	8B	Central-East	Rebuild Boonslick. Consolidate Autumn Hill and Gateway. Rebuild Mapaville. Consolidate Citadel and Special Acres. Add collaborative at Farmington.	Rebuild Rebuild	Farmington

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
AUTUMN HILL STATE SCHOOL	Central-East	St. Louis	Owned	48	13	\$ 678,204	54%	33	38	87%
BOONSLICK STATE SCHOOL	Central-East	St. Louis	Owned	47	5	\$ 4,599,269	62%	23	63	37%
CITADEL STATE SCHOOL	Central-East	St. Louis	Owned	44	21	\$ 238,995	52%	4	13	32%
GATEWAY (HUBERT WHEELER) STATE SCHOOL	Central-East	St. Louis	Owned	46		\$ 2,177,396		Closed	183	
MAPAVILLE STATE SCHOOL	Central-East	St. Louis	Owned	43	24	\$ 1,939,143	74%	27	63	43%
SPECIAL ACRES STATE SCHOOL	Central-East	St. Louis	Owned	44	32	\$ 804,082	52%	23	32	73%
Totals						\$ 10,437,090		110	391	28%
								Open Seats	281	

After

School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
Autumn Hill	Close	Boonslick		33					\$ 32,139,900
Boonslick	Rebuild			23	63	25,326	\$ 650	\$ 16,461,900	
Citadel	Close	Mapaville		4					
Gateway	Close	Boonslick		0					
Mapaville	Rebuild			27	60	24,120	\$ 650	\$ 15,678,000	
Special Acres	Close	Mapaville	Park Hills	23					

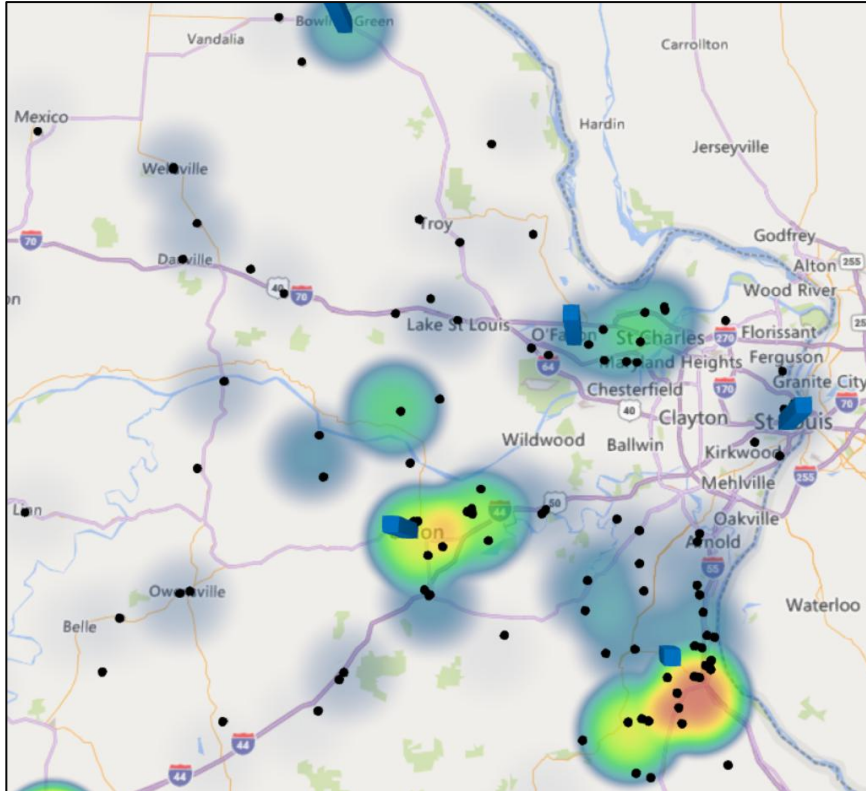
*Rebuild size of Mapaville assumes 100% of Special Acres students will attend new school. But, option includes an LEA collaborative in Park Hills.



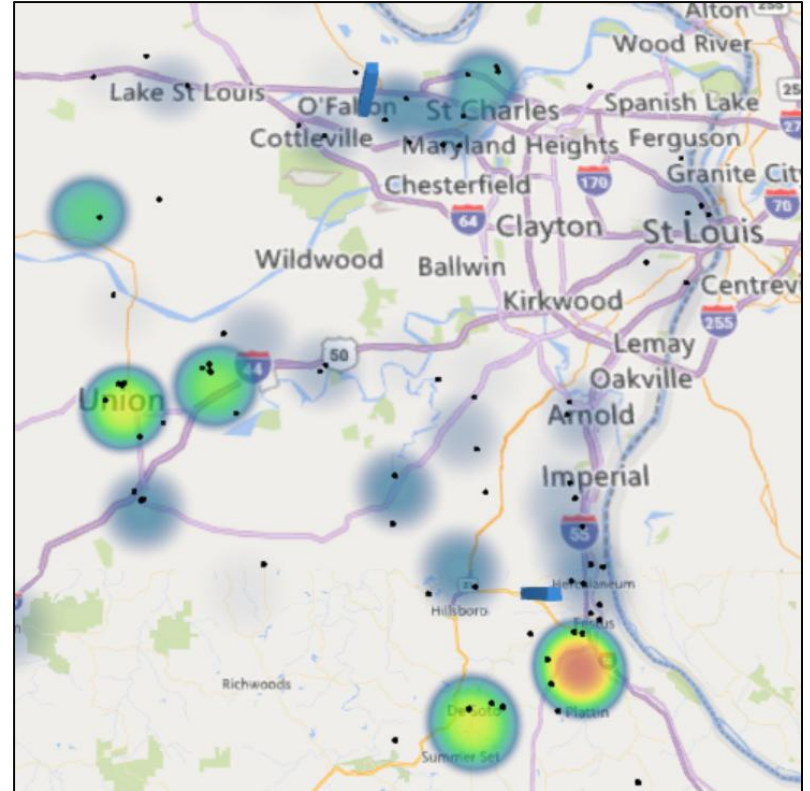
School	Action	Status	Timeline
GATEWAY (HUBERT WHEELER) STATE SCHOOL	CLOSE	Closed	2024-2025
CITADEL STATE SCHOOL	CLOSE		2025-2026
MAPAVILLE STATE SCHOOL	REBUILD		2028-2031
SPECIAL ACRES STATE SCHOOL	CLOSE		2031-2032
BOONSLICK STATE SCHOOL	REBUILD		2033-2035
AUTUMN HILL STATE SCHOOL	CLOSE		2035-2036



Before



After





Central

Central: Options & Inventory



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
	9A	Central	Rebuild Kirchner. Consolidate Delmar Cobble and Dogwood Hills. Rebuild EW Thompson. Consolidate Prairie View.	Rebuild Rebuild	Moberly
	9B	Central	Rebuild Kirchner. Consolidate EW Thompson, Delmar Cobble, Prairie View, Dogwood Hills	Rebuild	Sedalia & Moberly
x	★ 9C	Central	Close Dogwood and consolidate into Kirchner. Close EW Thompson and Delmar Cobble and consolidate into Prairie View. Build a new school in California - close Kirchner and Prairie View schools.	New Build	

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
DELMAR COBBLE STATE SCHOOL	Central	Jefferson City	Owned	42	16	\$ 823,057	68%	8	38	21%
E.W. THOMPSON STATE SCHOOL	Central	Jefferson City	Owned	46	7	\$ 2,660,073	79%	14	32	44%
H. KENNETH KIRCHNER STATE SCHOOL	Central	Jefferson City	Owned	44	31	\$ 501,363	75%	17	32	54%
PRAIRIE VIEW STATE SCHOOL	Central	Jefferson City	Owned	35	29	\$ 1,775,487	78%	8	63	13%
DOGWOOD HILLS STATE SCHOOL	Central	Jefferson City	Leased	29	4	\$ 489,443	70%	16	19	85%
Totals						\$ 6,249,422		63	183	34%
									Open Seats	120

Central: Option 9C



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	★ 9C	Central	Close Dogwood and consolidate into Kirchner. Close EW Thompson and Delmar Cobble and consolidate into Prairie View. Build a new school in California - close Kirchner and Prairie View schools.	New Build	

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
DELMAR COBBLE STATE SCHOOL	Central	Jefferson City	Owned	42	16	\$ 823,057	68%	8	38	21%
E.W. THOMPSON STATE SCHOOL	Central	Jefferson City	Owned	46	7	\$ 2,660,073	79%	14	32	44%
H. KENNETH KIRCHNER STATE SCHOOL	Central	Jefferson City	Owned	44	31	\$ 501,363	75%	17	32	54%
PRAIRIE VIEW STATE SCHOOL	Central	Jefferson City	Owned	35	29	\$ 1,775,487	78%	8	63	13%
DOGWOOD HILLS STATE SCHOOL	Central	Jefferson City	Leased	29	4	\$ 489,443	70%	16	19	85%
Totals						\$ 6,249,422		63	183	34%
								Open Seats	120	

After

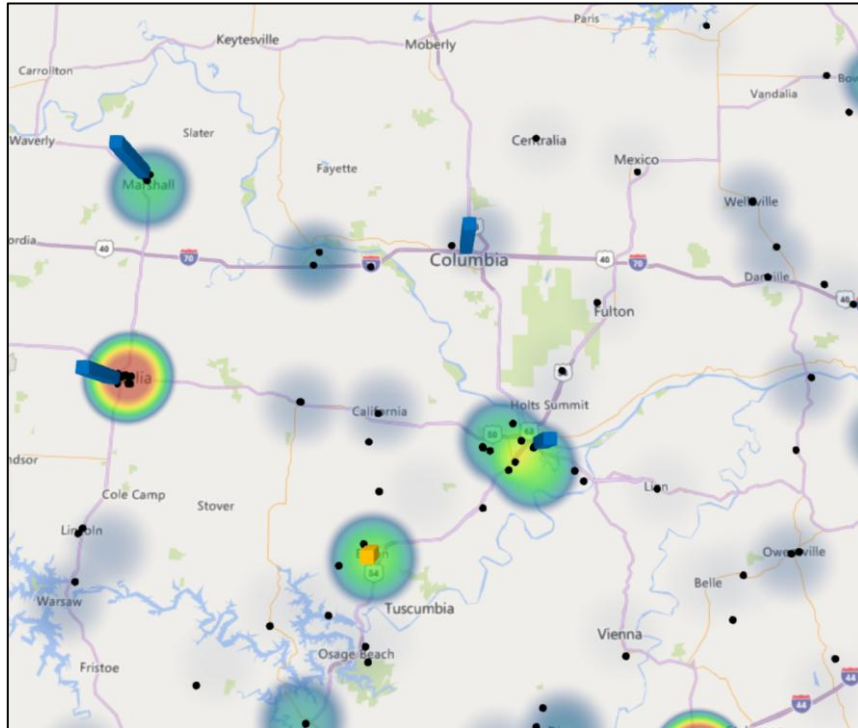
School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
Delmar Cobble	Close	Prairie View		8					\$ 18,291,000
E.W. Thompson	Close	Prairie View		14					
Kenneth Kirchner	Close			17					
Prairie View	Close			8					
Dogwood Hills	Close	Kirchner		16					
California (New)	New Build				70	28,140	\$ 650	\$ 18,291,000	



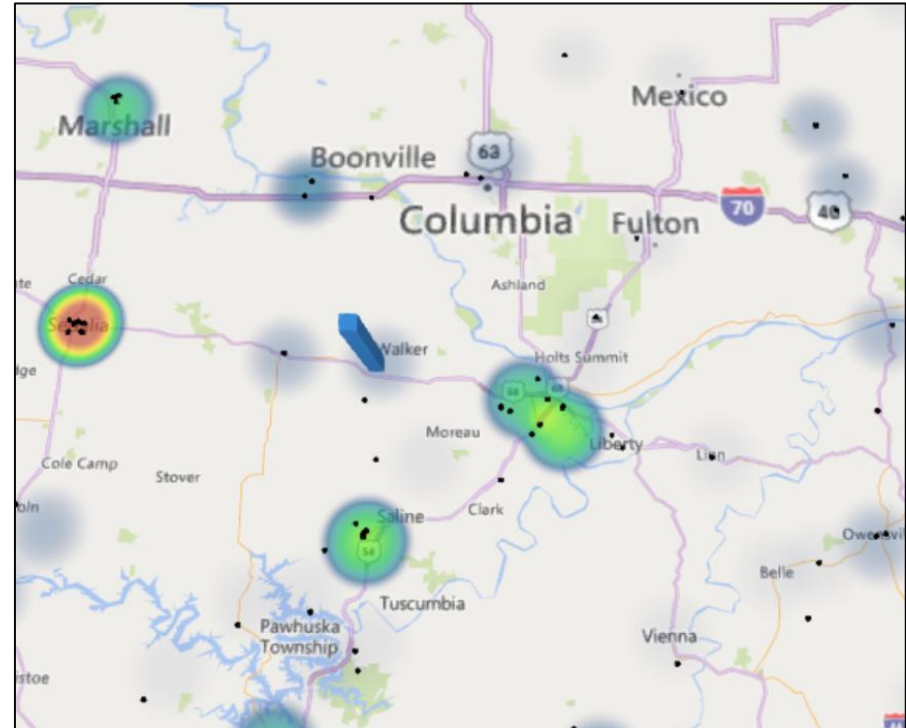
School	Action	Status	Timeline
DELMAR COBBLE STATE SCHOOL	CLOSE	Closed	2024-2025
E.W. THOMPSON STATE SCHOOL	CLOSE		2025-2026
DOGWOOD HILLS STATE SCHOOL	CLOSE	Leased	2025-2026
NEW SCHOOL - CENTRAL REGION	NEW CONSTRUCTION		2031-2034
H. KENNETH KIRCHNER STATE SCHOOL	CLOSE		2036-2037
PRAIRIE VIEW STATE SCHOOL	CLOSE		2036-2037



Before



After





Rolla



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	10A	Rolla	Rebuild BW Robinson. Consolidate Ozark Hills. Possible LEA collaborative at Camdenton.	Rebuild	Camdenton

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
B.W. ROBINSON STATE SCHOOL	Rolla	Rolla	Owned	44	33	\$ 812,598	54%	27	32	86%
OZARK HILLS STATE SCHOOL	Rolla	Rolla	Leased	29	1	\$ 614,032	60%	5	13	40%
Totals						\$ 1,426,630		32	44	73%
								Open Seats	12	



Selection	Option	Region	Action	Rebuild / Remodel / New	LEA Collaborative
x	10A	Rolla	Rebuild BW Robinson. Consolidate Ozark Hills. Possible LEA collaborative at Camdenton.	Rebuild	Camdenton

Current

Facility Name	Region	City	Owned vs Leased	Age	Condition Rank	Deferred Maintenance	Educational Adequacy	Enrollment 2023-2024	Capacity @ 90%	Utilization
B.W. ROBINSON STATE SCHOOL	Rolla	Rolla	Owned	44	33	\$ 812,598	54%	27	32	86%
OZARK HILLS STATE SCHOOL	Rolla	Rolla	Leased	29	1	\$ 614,032	60%	5	13	40%
Totals						\$ 1,426,630		32	44	73%
									Open Seats	12

After

School	Action	Consolidate To	LEA Collaborative	Enrollment	New Capacity	Size (SF)	Cost/SF	Cost	Total
B.W. Robinson	Rebuild			27	36	14,472	\$ 650	\$ 9,406,800	\$ 9,406,800
Ozark Hills	Close	B.W. Robinson		5					

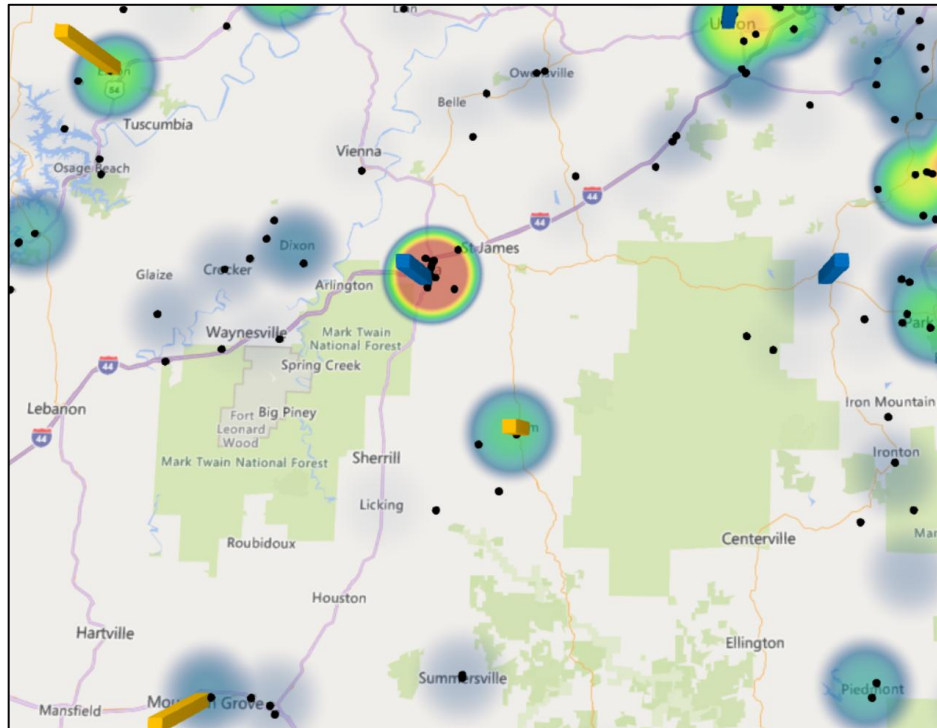
*Rebuild size of B.W. Robinson assumes 100% of students will attend new school. But, option includes an LEA collaborative in Lake of the Ozarks.



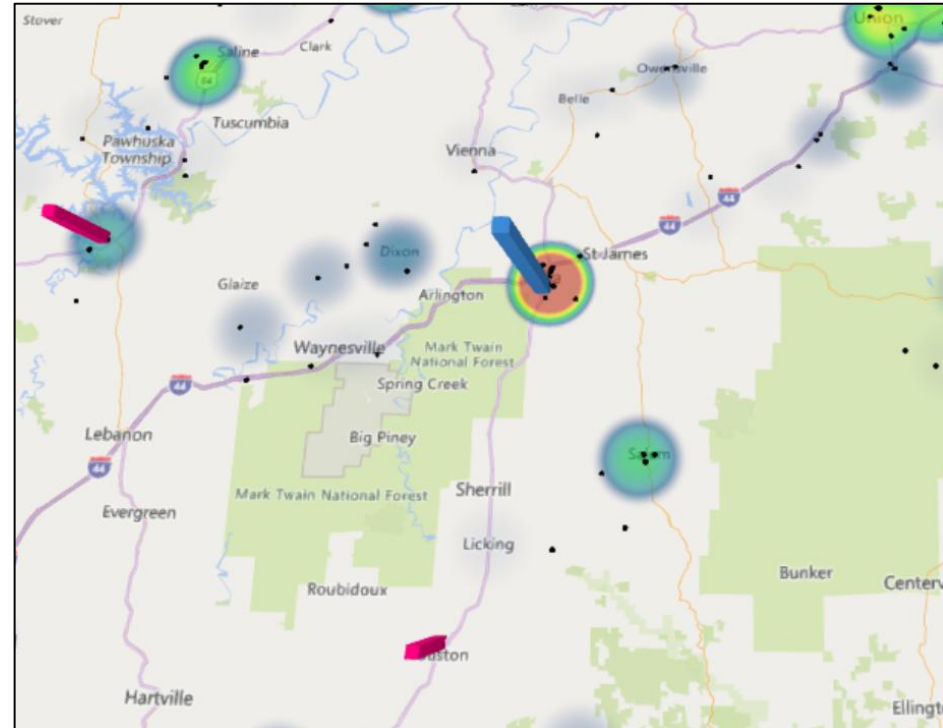
School	Action	Status	Timeline
OZARK HILLS STATE SCHOOL	CLOSE	Leased	2025-2026
B.W. ROBINSON STATE SCHOOL	REBUILD		2031-2034



Before



After





Committee Recommendations

School	Action
Shady Grove	Rebuild
Parkview	Rebuild
Lakeview Woods	Rebuild
Helen Davis	Rebuild
Mississippi Valley	Rebuild
Boonslick	Rebuild
Mapaville	Rebuild
B.W. Robinson	Rebuild
8	

School	Action
Willow Springs	New Build
SW Region - TBD	New Build
California (New)	New Build
3	

School	Action
Crowley Ridge	Close
Bootheel	Close
Current River	Close
New Dawn	Close
Ozark Horizon	Close
Skyview	Close
Cedar Ridge	Close
College View	Close
Greene Valley	Close
Oakview	Close
Briarwood	Close
Trails West	Close
Maple Valley	Close
Rolling Meadows	Close
Verelle Peniston	Close
Lilian Schaper	Close
Autumn Hill	Close
Citadel	Close
Gateway	Close
Special Acres	Close
Delmar Cobble	Close
E.W. Thompson	Close
Kenneth Kirchner	Close
Prairie View	Close
Dogwood Hills	Close
Ozark Hills	Close
26	

LEA Collaborative
Kennett
Houston
West Plains
Joplin-TBD
Kirksville
Farmington
Camdenton
7

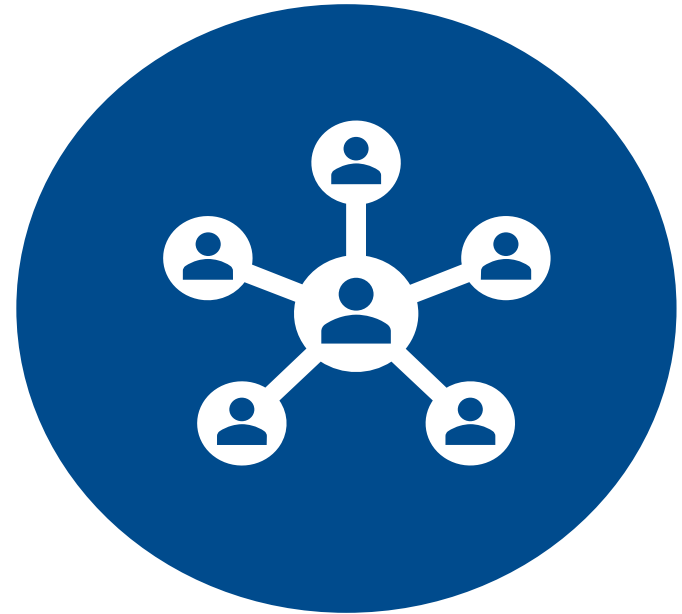
Type	Current	Final
Owned	28	11
Leased	6	0
Reg. Coop	0	7
Total	34	18

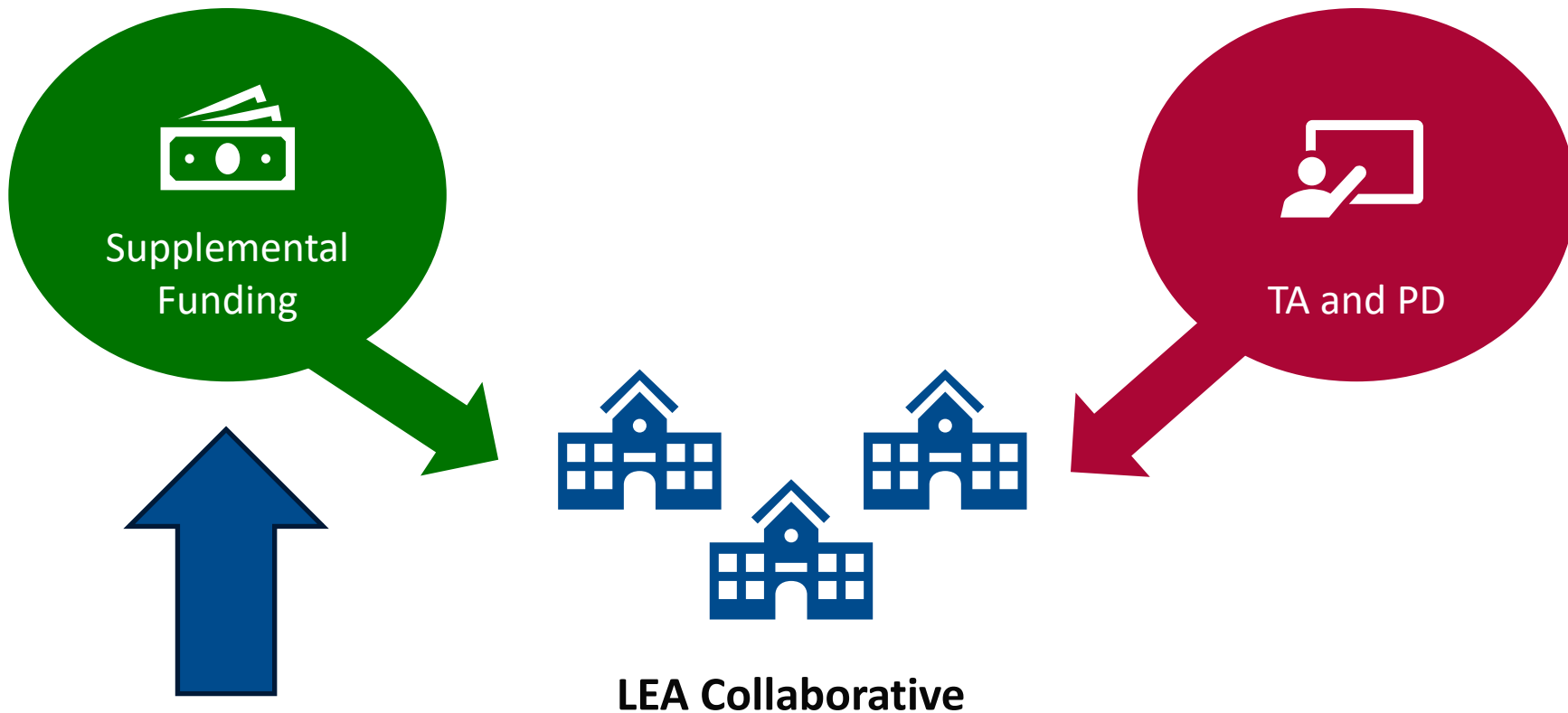


Regional Cooperatives



Cooperative structures are mechanisms through which LEAs, who on their own have limited resources, can leverage collective resources shared across multiple school systems.







- 2022 Ohio study identified best practices and related costs for providing special education and related services
- Professional Judgement Panel (PJP) formed to gather experiences from expert practitioners
- Identified costs associated with quality programs across student disability types by:

Screening, Evaluation, and
Re-Evaluation

Indirect Services

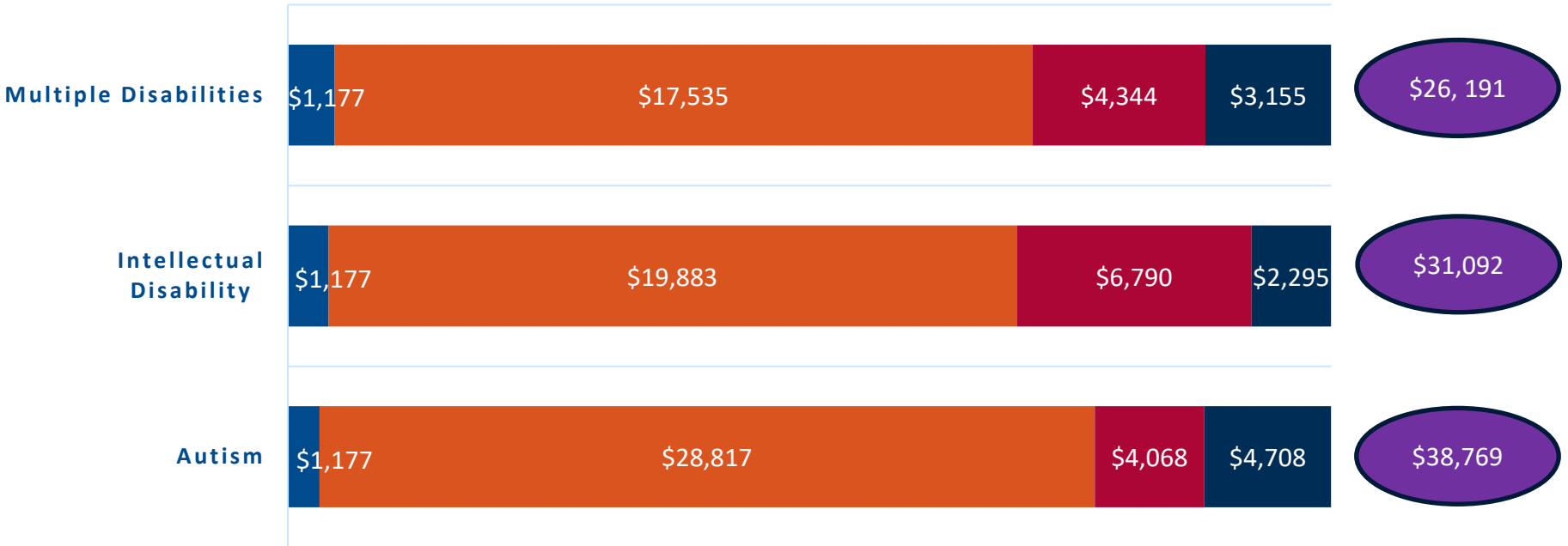
Direct Services

Case Management

Ohio Study 2022 Programming Costs



■ Screening, Evaluation, Re-Evaluation ■ Direct Services ■ Indirect Services ■ Case Management



ESN Program Support Grant



ESN Program Support grants would transition a portion of MSSD funding allocations to a grant-based structure. These grants would provide supplemental funds to LEAs and collaboratives to support costs associated with:

- Specialized instructional or curricular materials for students with ESN
- Assessment and evaluation materials
- Specialized equipment, software, or other assistive technologies
- Personnel costs, including contracted staff, to provide direct services, indirect services, and / or case management supports for students who have ESN
- Post-secondary readiness materials to support student transition from K12 to post-school employment, continuing education, community access, or independent living



*****These requirements and the following scenarios are hypothetical and for the purposes of illustration only *****

Grant awards are to be determined on a first-come-first-served basis annually. Eligible grant recipients apply indicating the number of students served with qualifying ESN.

LEAs may apply for grant funds for up to **15 qualifying students** with ESN. LEA collaboratives may apply for grant funds for up to **30 qualifying students** with ESN.

Sample Criteria for Qualifying Student with ESN:

- Have a current Individualized Education Program (IEP)
- Be determined eligible to receive special education and related services under the IDEA as a student with Autism Spectrum Disorder, Intellectual Disability, or Multiple Disabilities
- Receive special education and related services at a rate and intensity that requires a student to staff ratio of 4:1 or lower.
- Meet the Missouri state criteria for participation in the state alternate achievement assessment as a student with the most significant cognitive disability.
- Participate in an instructional program based on alternate academic achievement standards



MSSD school sites serve approximately **300 students**

- Annual allocation to MSSD site-based programs: **\$17.5 million**

LEAs and LEA co-operatives potentially serve **~1,348** students with ESN

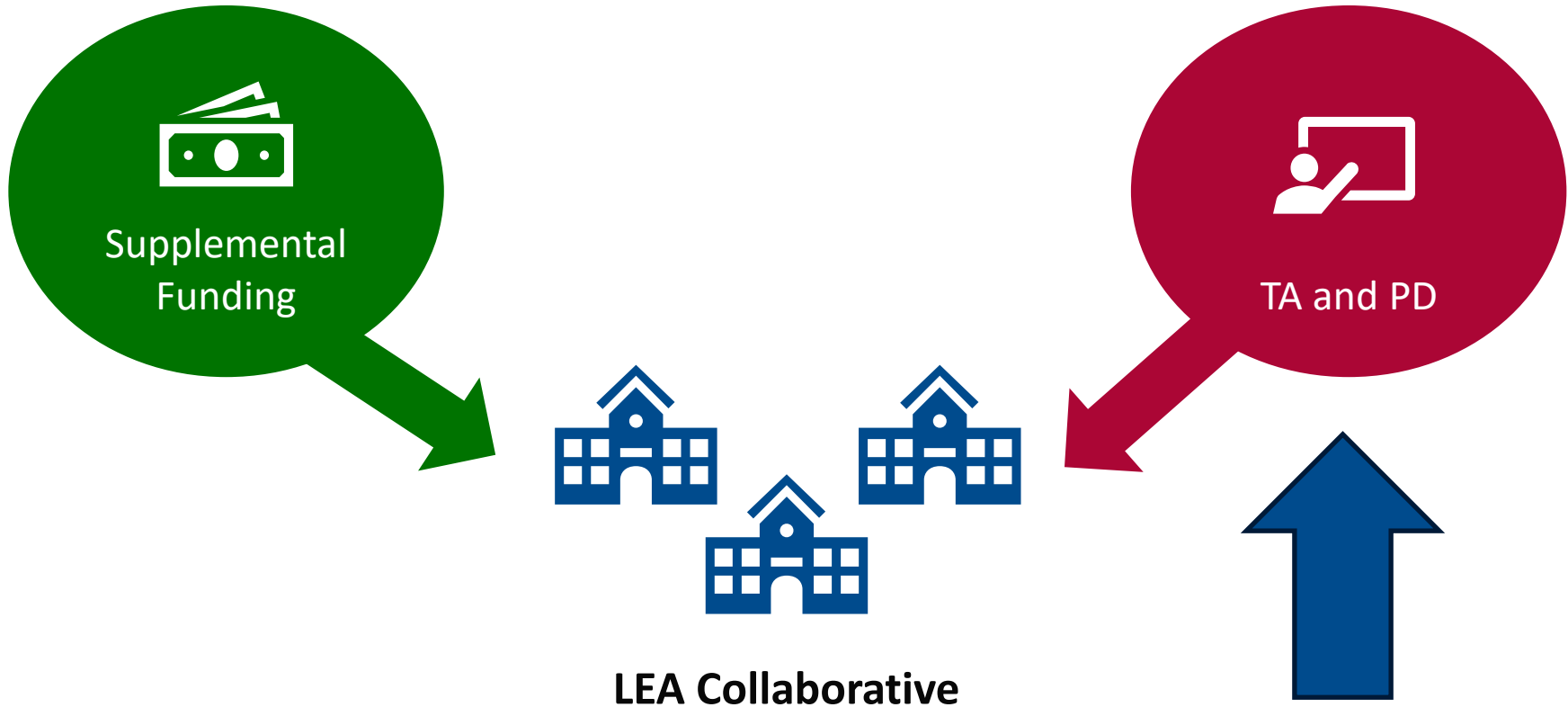
- Annual allocation to ESN Support Grant: **\$43.1 million**

MSSD school sites serve approximately **150 students**

- Annual allocation to MSSD site-based programs: **\$8.7 million**

LEAs and LEA co-operatives potentially serve **~1,622** students with ESN

- Annual allocation to ESN Support Grant: **\$51.9 million**





The Access Project: Professional learning and guidance to districts and teachers in support of students with most significant cognitive disabilities

Center for Autism and Related Disabilities: seven regional sites (public universities) provide resource and training to families and professionals

Multidisciplinary Education Service Centers: Six centers across the state to provide evaluation services, consultation, technical assistance and training

Florida Inclusion Network (FIN): Provides services and support to all districts and schools and conducts required inclusionary practices assessment.



Special Education in Rural Schools

\$1.3 million IDEA-B funded annual project to provide guidance, technical assistance, and supports to rural LEAs

- Co-ops do not need to be reported to the state
- Optional data collection
- Heat map of co-op programs updated annually

Complex Access Needs

\$200,000 IDEA-B funded annual project to produce and maintain resources, professional learning, and implementation support to support academic and functional progress for students with significant cognitive disabilities.



PCG 2024 Report Findings

1. Leadership Turnover

2. Professional Learning

3. LEA Perceptions of MSSD Services

4. Building Administrators



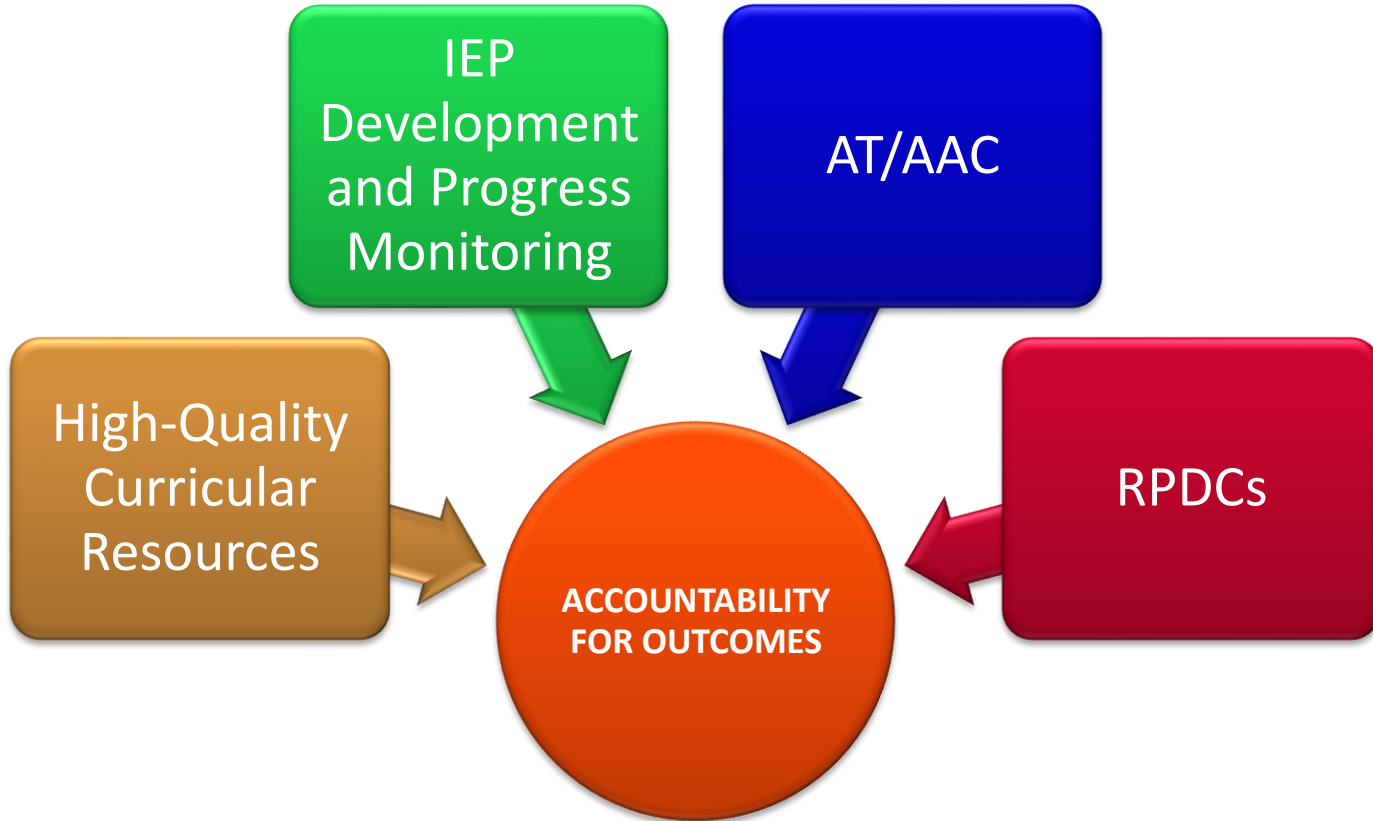
PCG 2024 Report Recommendations

1. Implement High-Quality Curricular Resources

2. Establish Higher Standards for IEP Development and Robust Progress Monitoring

3. Expand Resources for and Focus on Assistive Technology (AT) and Augmentative/Alternative Communication (AAC)

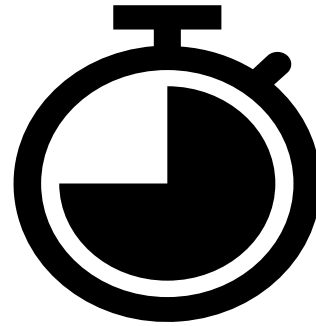
4. Leverage Regional Professional Development Centers (RPDCs)





Lunch

Return at 12:20





Implementation Plan & Timeline

All recommendations are subject to State Board of Education approval.



Review Executive Summary and Recommendations

20 min

Google Drive Link:

https://drive.google.com/drive/folders/1cgyQqStrW-Za48Y3QZFidp0MMasKNKUe?usp=drive_link





Pillars

Communication Plan

Consolidate / Rebuild / Remodel

Regional Cooperative / Grant Structure

Rebrand MSSD

Accountability for Student Outcomes

Staffing Plan

LRPAC Task Force





Task	Timeline (SY)
LRPAC recommendations present to State Board of Education	2024 – 2025
Develop memo to MSSD Staff, Community, and Sending LEA's	2024 – 2025
Develop memo to families that communicates options for their child.	2024 – On-Going
Develop transition strategy and memo for MSSD staff at schools to be closed.	2024 – On-Going

Consolidation / Rebuild / Remodel



Task	Timeline
Review legal implications for ending school leases	2024-2025
Implement closure, rebuild, and new construction strategy <ul style="list-style-type: none">Avoid closing schools if nearby schools have inadequate capacity to absorb students, orIf nearby schools do not have capacity, wait until cooperatives are established, new schools are constructed/remodeled, or other options are available.	2024-2037
Obtain funding for design and construction	2025-2027
Continual review and adjustment of options and implementation plan to improve student outcomes.	2024 – On-Going



All recommendations are subject to State Board of Education approval.

Consolidation / Rebuild / Remodel



Timeline	Closures	Rebuild / Remodel
2024-2025	6	
2025-2026	6	
2026-2027	0	
2027-2028	0	
2028-2029	1	
2029-2030	0	1
2030-2031	2	1
2031-2032	1	2
2032-2033	2	2
2033-2034	2	2
2034-2035	0	3
2035-2036	4	
2036-2037	2	
Total	26	11

*5 of 6 schools have already closed in 2024-2025.

All recommendations are subject to State Board of Education approval.

Consolidations



SCHOOL	ACTION	STATUS	TIMELINE
AUTUMN HILL STATE SCHOOL	CLOSE	OPEN	2035-2036
BOOTHEEL STATE SCHOOL	CLOSE	LEASED	2032-2033
BRIARWOOD STATE SCHOOL	CLOSE	CLOSED	2024-2025
CEDAR RIDGE STATE SCHOOL	CLOSE	OPEN	2035-2036
CITADEL STATE SCHOOL	CLOSE	OPEN	2025-2026
COLLEGE VIEW STATE SCHOOL	CLOSE	OPEN	2024-2025
CROWLEY RIDGE STATE SCHOOL	CLOSE	LEASED	2025-2026
CURRENT RIVER STATE SCHOOL	CLOSE	OPEN	2032-2033
DALE M THOMPSON (TRAILS WEST) STATE SCHOOL	CLOSE	OPEN	2030-2031
DELMAR COBBLE STATE SCHOOL	CLOSE	CLOSED	2024-2025
DOGWOOD HILLS STATE SCHOOL	CLOSE	LEASED	2025-2026
E.W. THOMPSON STATE SCHOOL	CLOSE	OPEN	2025-2026
GATEWAY (HUBERT WHEELER) STATE SCHOOL	CLOSE	CLOSED	2024-2025
GREENE VALLEY STATE SCHOOL	CLOSE	OPEN	2035-2036
H. KENNETH KIRCHNER STATE SCHOOL	CLOSE	OPEN	2036-2037
LILLIAN SCHAPER STATE SCHOOL	CLOSE	OPEN	2025-2026
MAPLE VALLEY STATE SCHOOL	CLOSE	OPEN	2030-2031
NEW DAWN STATE SCHOOL	CLOSE	OPEN	2035-2036
OAKVIEW STATE SCHOOL	CLOSE	CLOSED	2024-2025
OZARK HILLS STATE SCHOOL	CLOSE	LEASED	2025-2026
OZARK HORIZON STATE SCHOOL	CLOSE	LEASED	2033-2034
PRAIRIE VIEW STATE SCHOOL	CLOSE	OPEN	2036-2037
ROLLING MEADOW STATE SCHOOL	CLOSE	CLOSED	2024-2025
SKYVIEW STATE SCHOOL	CLOSE	LEASED	2033-2034
SPECIAL ACRES STATE SCHOOL	CLOSE	OPEN	2031-2032
VERELLE PENISTON STATE SCHOOL	CLOSE	OPEN	2028-2029

*Review options to end leased schools earlier (i.e. LEA Collaboratives, etc.).

All recommendations are subject to State Board of Education approval.

Rebuild / Remodel / New Construction



REGION	SCHOOL	ACTION	STATUS	TIMELINE
CENTRAL-WEST	LAKEVIEW WOODS STATE SCHOOL	REBUILD	CLOSED	2027-2030
CENTRAL-EAST	MAPAVILLE STATE SCHOOL	REBUILD	OPEN	2028-2031
NORTH-EAST	MISSISSIPPI VALLEY STATE SCHOOL	REBUILD	OPEN	2029-2032
SOUTH-EAST	SHADY GROVE STATE SCHOOL	REBUILD	OPEN	2029-2032
NORTH-WEST	HELEN M. DAVIS STATE SCHOOL	REBUILD	OPEN	2030-2033
SOUTH-CENTRAL	NEW SCHOOL - SOUTH-CENTRAL REGION	NEW CONSTRUCTION	OPEN	2030-2033
ROLLA	B.W. ROBINSON STATE SCHOOL	REBUILD	OPEN	2031-2034
CENTRAL	NEW SCHOOL - CENTRAL REGION	NEW CONSTRUCTION	OPEN	2031-2034
CENTRAL-EAST	BOONSLICK STATE SCHOOL	REBUILD	OPEN	2033-2035
SOUTH-WEST	NEW SCHOOL - SOUTHWEST REGION	NEW CONSTRUCTION	OPEN	2033-2035
SOUTH-EAST	PARKVIEW STATE SCHOOL	REBUILD	OPEN	2033-2035

All recommendations are subject to State Board of Education approval.

Facilities Strategy - Chronological



REGION	SCHOOL	ACTION	STATUS	TIMELINE
CENTRAL-WEST	BRIARWOOD STATE SCHOOL	CLOSE	CLOSED	2024-2025
SOUTH-WEST	COLLEGE VIEW STATE SCHOOL	CLOSE	OPEN	2024-2025
CENTRAL	DELMAR COBBLE STATE SCHOOL	CLOSE	CLOSED	2024-2025
CENTRAL-EAST	GATEWAY (HUBERT WHEELER) STATE SCHOOL	CLOSE	CLOSED	2024-2025
SOUTH-WEST	OAKVIEW STATE SCHOOL	CLOSE	CLOSED	2024-2025
CENTRAL-WEST	ROLLING MEADOW STATE SCHOOL	CLOSE	CLOSED	2024-2025
CENTRAL-EAST	CITADEL STATE SCHOOL	CLOSE	OPEN	2025-2026
SOUTH-EAST	CROWLEY RIDGE STATE SCHOOL	CLOSE	LEASED	2025-2026
CENTRAL	DOGWOOD HILLS STATE SCHOOL	CLOSE	LEASED	2025-2026
CENTRAL	E.W. THOMPSON STATE SCHOOL	CLOSE	OPEN	2025-2026
NORTH-EAST	LILLIAN SCHAPER STATE SCHOOL	CLOSE	OPEN	2025-2026
ROLLA	OZARK HILLS STATE SCHOOL	CLOSE	LEASED	2025-2026
CENTRAL-WEST	LAKEVIEW WOODS STATE SCHOOL	REBUILD	CLOSED	2027-2030
NORTH-CENTRAL	VERELLE PENISTON STATE SCHOOL	CLOSE	OPEN	2028-2029
CENTRAL-EAST	MAPAVILLE STATE SCHOOL	REBUILD	OPEN	2028-2031
NORTH-EAST	MISSISSIPPI VALLEY STATE SCHOOL	REBUILD	OPEN	2029-2032
SOUTH-EAST	SHADY GROVE STATE SCHOOL	REBUILD	OPEN	2029-2032

All recommendations are subject to State Board of Education approval.

Facilities Strategy - Chronological



REGION	SCHOOL	ACTION	STATUS	TIMELINE
CENTRAL-WEST	DALE M THOMPSON (TRAILS WEST) STATE SCHOOL	CLOSE	OPEN	2030-2031
CENTRAL-WEST	MAPLE VALLEY STATE SCHOOL	CLOSE	OPEN	2030-2031
NORTH-WEST	HELEN M. DAVIS STATE SCHOOL	REBUILD	OPEN	2030-2033
SOUTH-CENTRAL	NEW SCHOOL - SOUTH-CENTRAL REGION	NEW CONSTRUCTION	OPEN	2030-2033
CENTRAL-EAST	SPECIAL ACRES STATE SCHOOL	CLOSE	OPEN	2031-2032
ROLLA	B.W. ROBINSON STATE SCHOOL	REBUILD	OPEN	2031-2034
CENTRAL	NEW SCHOOL - CENTRAL REGION	NEW CONSTRUCTION	OPEN	2031-2034
SOUTH-EAST	BOOTHEEL STATE SCHOOL	CLOSE	LEASED	2032-2033
SOUTH-EAST	CURRENT RIVER STATE SCHOOL	CLOSE	OPEN	2032-2033
SOUTH-CENTRAL	OZARK HORIZON STATE SCHOOL	CLOSE	LEASED	2033-2034
SOUTH-CENTRAL	SKYVIEW STATE SCHOOL	CLOSE	LEASED	2033-2034
CENTRAL-EAST	BOONSLICK STATE SCHOOL	REBUILD	OPEN	2033-2035
SOUTH-WEST	NEW SCHOOL - SOUTHWEST REGION	NEW CONSTRUCTION	OPEN	2033-2035
SOUTH-EAST	PARKVIEW STATE SCHOOL	REBUILD	OPEN	2033-2035
CENTRAL-EAST	AUTUMN HILL STATE SCHOOL	CLOSE	OPEN	2035-2036
SOUTH-WEST	CEDAR RIDGE STATE SCHOOL	CLOSE	OPEN	2035-2036
SOUTH-WEST	GREENE VALLEY STATE SCHOOL	CLOSE	OPEN	2035-2036
SOUTH-EAST	NEW DAWN STATE SCHOOL	CLOSE	OPEN	2035-2036
CENTRAL	H. KENNETH KIRCHNER STATE SCHOOL	CLOSE	OPEN	2036-2037
CENTRAL	PRAIRIE VIEW STATE SCHOOL	CLOSE	OPEN	2036-2037

All recommendations are subject to State Board of Education approval.

Facilities Strategy Alphabetically



REGION	SCHOOL	ACTION	STATUS	TIMELINE
CENTRAL-EAST	AUTUMN HILL STATE SCHOOL	CLOSE	OPEN	2035-2036
ROLLA	B.W. ROBINSON STATE SCHOOL	REBUILD	OPEN	2031-2034
CENTRAL-EAST	BOONSLICK STATE SCHOOL	REBUILD	OPEN	2033-2035
SOUTH-EAST	BOOTHEEL STATE SCHOOL	CLOSE	LEASED	2032-2033
CENTRAL-WEST	BRIARWOOD STATE SCHOOL	CLOSE	CLOSED	2024-2025
SOUTH-WEST	CEDAR RIDGE STATE SCHOOL	CLOSE	OPEN	2035-2036
CENTRAL-EAST	CITADEL STATE SCHOOL	CLOSE	OPEN	2025-2026
SOUTH-WEST	COLLEGE VIEW STATE SCHOOL	CLOSE	OPEN	2024-2025
SOUTH-EAST	CROWLEY RIDGE STATE SCHOOL	CLOSE	LEASED	2025-2026
SOUTH-EAST	CURRENT RIVER STATE SCHOOL	CLOSE	OPEN	2032-2033
CENTRAL-WEST	DALE M THOMPSON (TRAILS WEST) STATE SCHOOL	CLOSE	OPEN	2030-2031
CENTRAL	DELMAR COBBLE STATE SCHOOL	CLOSE	CLOSED	2024-2025
CENTRAL	DOGWOOD HILLS STATE SCHOOL	CLOSE	LEASED	2025-2026
CENTRAL	E.W. THOMPSON STATE SCHOOL	CLOSE	OPEN	2025-2026
CENTRAL-EAST	GATEWAY (HUBERT WHEELER) STATE SCHOOL	CLOSE	CLOSED	2024-2025
SOUTH-WEST	GREENE VALLEY STATE SCHOOL	CLOSE	OPEN	2035-2036
CENTRAL	H. KENNETH KIRCHNER STATE SCHOOL	CLOSE	OPEN	2036-2037
NORTH-WEST	HELEN M. DAVIS STATE SCHOOL	REBUILD	OPEN	2030-2033
CENTRAL-WEST	LAKEVIEW WOODS STATE SCHOOL	REBUILD	CLOSED	2027-2030
NORTH-EAST	LILLIAN SCHAPER STATE SCHOOL	CLOSE	OPEN	2025-2026
CENTRAL-EAST	MAPAVILLE STATE SCHOOL	REBUILD	OPEN	2028-2031
CENTRAL-WEST	MAPLE VALLEY STATE SCHOOL	CLOSE	OPEN	2030-2031
NORTH-EAST	MISSISSIPPI VALLEY STATE SCHOOL	REBUILD	OPEN	2029-2032
SOUTH-EAST	NEW DAWN STATE SCHOOL	CLOSE	OPEN	2035-2036
CENTRAL	NEW SCHOOL - CENTRAL REGION	NEW CONSTRUCTION	OPEN	2031-2034
SOUTH-CENTRAL	NEW SCHOOL - SOUTH-CENTRAL REGION	NEW CONSTRUCTION	OPEN	2030-2033
SOUTH-WEST	NEW SCHOOL - SOUTHWEST REGION	NEW CONSTRUCTION	OPEN	2033-2035
SOUTH-WEST	OAKVIEW STATE SCHOOL	CLOSE	CLOSED	2024-2025
ROLLA	OZARK HILLS STATE SCHOOL	CLOSE	LEASED	2025-2026
SOUTH-CENTRAL	OZARK HORIZON STATE SCHOOL	CLOSE	LEASED	2033-2034
SOUTH-EAST	PARKVIEW STATE SCHOOL	REBUILD	OPEN	2033-2035
CENTRAL	PRAIRIE VIEW STATE SCHOOL	CLOSE	OPEN	2036-2037
CENTRAL-WEST	ROLLING MEADOW STATE SCHOOL	CLOSE	CLOSED	2024-2025
SOUTH-EAST	SHADY GROVE STATE SCHOOL	REBUILD	OPEN	2029-2032
SOUTH-CENTRAL	SKYVIEW STATE SCHOOL	CLOSE	LEASED	2033-2034
CENTRAL-EAST	SPECIAL ACRES STATE SCHOOL	CLOSE	OPEN	2031-2032
NORTH-CENTRAL	VERELLE PENISTON STATE SCHOOL	CLOSE	OPEN	2028-2029

Edit: Based on committee feedback, changes were requested during the meeting that are not reflected in this slide deck.

This slide deck does not reflect the changes requested by the LRPAC during the meeting.

All recommendations are subject to State Board of Education approval.



Task	Timeline
Develop and finalize grant structure, program guidelines/requirements, administrative needs, costs and needed IDEA-B allocations	2025-26
Pilot financial structure approved <ul style="list-style-type: none">• IDEA-B funds allocated to pilot• State funds for MSSD unchanged	2026-27
Launch and monitor pilot ESN support grant with pilot LEAs	2027-28
Review pilot data, develop scale plan, and long-term funding needs. Continue ESN support grants with pilot LEAs.	2028-29



Task	Timeline
Identify a committee that will continue to focus on rebranding.	2025 – 2026
Set up regular cadence of meetings.	2025 – 2026
Investigate legislative requirements for new name.	2025 – 2026
Develop a new name and branding for the new consolidated MSSD.	2026 – 2027

Accountability for Student Outcomes



Task	Timeline
Develop a monitoring system focused on student outcomes	2025 – 2026
Develop an annual report card for monitoring student outcomes and inclusive opportunities for every MSSD campus	2025 – 2026
Provide professional development on effective use of instructional resources.	2025 – On-Going
Identify schools in need of intervention and additional support	2026 – 2027
Adopt or develop high quality curriculum in alignment with best practices for students with ESN.	2026-2027



Task	Timeline
Develop a staffing plan for school closures and consolidations	2025-2026
Adopt a more competitive salary schedule to recruit and retain skilled staff	2025-2028
Adopt a salary ladder system to retain skilled staff	2025-2028
Expand internship and student teaching opportunities to recruit staff	2026-2027



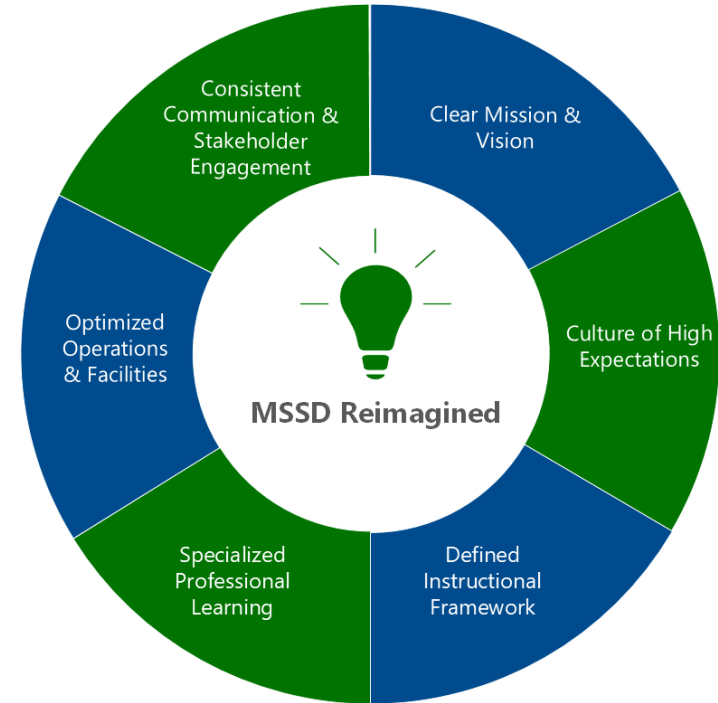
Task	Timeline
Identify a committee that will focus on monitoring the implementation of MSSD LRPAC recommendations.	2025 – 2026
Set up regular cadence of meetings.	2025 – On-Going
Implement recommendations from September 2024 report.	2025 – On-Going



Next Steps



- ❑ State Board of Education Meeting
 - ❑ Present Recommendations
 - ❑ Tentative April 2025





Thank You